



Annual Reports 2019/2020

BASKETBALL ASSOCIATION OF SINGAPORE
ANNUAL GENERAL MEETING 2019/2020
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Basketball Association of Singapore

Annual Report for Year Ended 31 March 2020

The Basketball Association of Singapore was set up on 28 February 1967 as a society and was also registered as a charity under the Charities Act on 21 June 2010.

Unique Entity Number (UEN): S 67 SS 0001 J

Registered Address: 601 Aljunied Avenue 1, #01-04 Basketball Centre, Singapore 389862

Management Committee

Patron: Mr Mark Lee Kean Phi (appointed on 27 March 2020)

Name	Designation	Date of Appointment	Previous Designation and Date of Appointment	Occupation
Mr Hoo Boon Hock	President	30 June 2019	Deputy President and 30 June 2013	Corporate Advisor
Mr Khor Phee Ban	Deputy President	30 June 2019	Vice President and 28 May 2015	Managing Director
Mr Ang Hwa Hee	Vice President	30 June 2019		Managing Director
Mr Chai Foo Ngee	Vice President	30 June 2019	Vice President and 21 August 2011	Director
Mr Bob Tor Teck Jin	Vice President	30 June 2019	Vice President and 28 June 2017	Director
Mr Pang Chin Keong	Vice President	30 June 2019	Vice President and 28 May 2015	Director
Dr Koh Koon Teck	Honorary Secretary	30 June 2019	Coaching & Development Committee, Chairman and 23 August 2018	Associate Professor
Mr Stephen Loo, PBM	Assistant Honorary Secretary	30 June 2019	Assistant Honorary Secretary and 28 June 2017	Businessman
Mr Teo Hock Hoe	Assistant Honorary Secretary	30 June 2019	Assistant Honorary	Senior Physical, Sports & Outdoor

			Secretary and 28 June 2017	Education Officer
Mr Wayne Soo Hon Weng	Honorary Treasurer	30 June 2019	Honorary Treasurer and 28 June 2017	Auditor
Mr Ethan Ong Lien Wan	Assistant Honorary Treasurer	30 June 2019	Assistant Honorary Treasurer and 28 June 2017	Auditor
Mr Tan Tiong Chen	Ordinary Members	30 June 2019		Facilities Manager
Mr Kwang Hock Soon	Ordinary Members	30 June 2019	Ordinary Members and 28 June 2015	Sales Executive
Mr Tan Jong See	Ordinary Members	30 June 2019	Ordinary Members and 30 June 2013	Sole Proprietor
Mr Ong Peng Kiat	Ordinary Members	30 June 2019		Director
Mr Glen Chua	Ordinary Members	30 June 2019	Ordinary Members and 28 June 2015	Head, Human Resource

Bankers: United Overseas Bank Limited

Auditor: KLP LLP, Audit firm UEN number: T11LL0127K

Other services: Business Management & Resources Pte Ltd. (81 Anson Road Suite 8.32 Singapore 079908) for book-keeping and related services.

Objective

To advance the development of the game of Basketball and enhance the standard thereof.

To assist the Singapore National Olympic Council and Singapore Sports Council or other organisations in the promotion of the game of Basketball.

To promote and arrange basketball competition, for the benefit of affiliated clubs, associations and teams desiring to visit Singapore.

Term Limit of Board

All members elected into the Management Committee shall serve a basic term not exceeding two (2) years, commencing from the date of his election to the next AGM at which an election of the Management Committee takes place.

An individual representing an Ordinary Member shall be eligible to stand for election into the Management Committee, except for the office of Honorary Treasurer, for a maximum of four (4) consecutive basic terms. Provided always that such individual shall become eligible to stand for election after a lapse of at least one (1) basic term.

Subject to Rule 7(1), (4) and (5) from Constitution, an individual elected to the office of Honorary Treasurer shall hold office for one (1) basic term and shall be eligible to stand for re-election as Honorary Treasurer for one (1) more consecutive basic term only. Provided always that such individual shall become eligible to stand for election for the post of Honorary Treasurer after a lapse of at least one (1) basic term. Nothing herein shall prevent

such individual for standing for election for another post, except for the office of Honorary Treasurer, in accordance to Rule 7(4) and (5).

Board Meetings and Attendance

A total of three Management Committee meetings and one AGM were held during the financial year. The following sets out the individual Management Committee member's attendance at the meetings:

Name	Designation	Date of MC Meetings		
		2 Aug 2019	25 Sep 2019	26 Nov 2019
Mr Hoo Boon Hock	President	√	√	√
Mr Khor Phee Ban	Deputy President	√	Absent with apology	Absent with apology
Mr Ang Hwa Hee	Vice President	√	√	√
Mr Chai Foo Ngee	Vice President	√	Absent with apology	Absent with apology
Mr Pang Chin Keong	Vice President	√	Absent with apology	Absent with apology
Mr Tor Teck Jin, Bob	Vice President	√	Absent with apology	Absent with apology
Dr Koh Koon Teck	Honorary Secretary	√	√	√
Mr Stephen Loo, PBM	Assistant Honorary Secretary	√	√	√
Mr Teo Hock Hoe	Assistant Honorary Secretary	Absent with apology	Absent with apology	Absent with apology
Mr Wayne Soo Hon Weng	Honorary Treasurer	√	Absent with apology	Absent with apology
Mr Ethan Ong Lien Wan	Assistant Honorary Treasurer	√	Absent with apology	Absent with apology
Mr Glen Chua	Ordinary Members Representative	√	Absent with apology	Absent with apology
Mr Kwang Hock Soon	Ordinary Members Representative	√	√	Absent with apology
Mr Ong Peng Kiat	Ordinary Members Representative	√	Absent with apology	Absent with apology
Mr Tan Jong See	Ordinary Members Representative	√	Absent with apology	√
Mr Tan Tiong Chen	Ordinary Members Representative	√	√	√

***Due to Covid-19 situation 4th Management Committee meeting was postponed till to date. Will explore virtual meeting as an alternative.**

Disclosure of Remuneration and Benefits received by Management Committee Members

Compensation of management committee members that receive an allowance for the services that rendered.

Dr Koh Koon Teck \$4,950.00. Lecturer fees for SG-Coach Level 1 Integrated Basketball Coaching Course conducted in the financial year.

Reserves Policy

The Association's reserve position:

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Unrestricted Funds (Reserves)	2,002,206	1,720,814
Restricted/Designated Funds:		
- Building Fund	275,531	339,361
- Referee Fund	<u>10,908</u>	<u>10,908</u>
Total Funds	<u>2,288,645</u>	<u>2,071,083</u>
Annual operating expenditure	<u>1,353,087</u>	<u>1,520,495</u>
Ratio of reserves to annual operating expenditure	<u>1.48</u>	<u>1.13</u>

The reserves that the Association have set aside provide financial stability and the means for the development of the principal activities. The Association intends to maintain the fund at a level which is at least equivalent to 3 months of operating expenses of approximately S\$250,000. The funds are meant to provide a cushion to ease the operational cash flow requirements while pending funding from SportSG.

The Management Committee reviews annually the amount of funds that are required to ensure that they are adequate to fulfil the Association's continuing obligations.

The Association is not subject to externally imposed capital requirements.

The building fund was set up for the Association's leasehold improvements. This is amortised according to the useful life of leasehold improvements. During the year, the amortisation of the building fund amounted to S\$63,830 (2019: S\$63,830) (Please refer to Financial Statement for year Ended 31 March 2020).

Future Plans

No.	Programme & Initiatives	Brief Description	KPI	Period
1	SingaHoops	A basketball carnival for children aged 12 years and below. SingaHoops aim to introduce children to the game of basketball, in a mixed-gender and mixed-nationality environment.	At least 60 signups for the first edition	Q1/2021
2	Women's Community Challenge	Women are interested to play basketball, but there is a large variance in playing ability. This competition is created to allow women who do not want to compete at the elite level (WNBL) a chance to play at a competitive level.	At least 5 teams for the first edition	Q2/2021

3	National Basketball League Division II	Another high intensity league to supplement Division I, and act as the bridge between the Open Category and the Top Tier (NBL Qualifying Round and NBL Division I respectively).	At least 8 teams for the first edition	Q2/2021
4	Road to SEA Games 2021 – 3x3	The more players who play in official events organized locally, the higher our international ranking will be. And the higher our ranking, the better the chance of competing in international 3x3 competitions.	At least 400 players with ranking points	On-going
5	Road to SEA Games 2021 – Women's	More intensive seasonal training coupled with overseas training stints planned against teams in the region.	Qualified for 2021 SEA Games	On-going

***Please refer to BAS website on the calendar of events for the update.**

Staffing

The Secretariat of Basketball Association of Singapore is headed by Mr Ng Guat Heng, the General Manager, who was appointed on 27 July 2016.

As at 31 March 2020, there were 6 full time and 1 part time staff.

Employee Remuneration

There is only one employee whose annual remuneration (including employer CPF) for 2019/2020 fall in this category (from \$100,000 - \$150,000).

There are no paid staff related to General Manager and Management Committee, who each receives total remuneration of more than \$50,000 during the year.

Conflict of Interest Policy

Management Committee (the "MC") members are expected to avoid actual and perceived conflicts of interest. Where MC members have personal interest in business transactions or contracts that the Association may enter into, or have vested interest in other organisations that the Association have dealings with or is considering to enter into joint ventures with, they are expected to declare such interests to the MC as soon as possible and abstain from discussion and decision-making on the matter. Where such conflicts exist, the MC will evaluate whether any potential conflicts of interest will affect the continuing independence of MC members and whether it is appropriate for the MC member to continue to remain on the MC.

Whistle-blowing policy

We are still working on this whistle-blowing policy. However we have an existing platform where any concerned party may email to feedback@bas.org.sg for any complaints or feedbacks within the association.



BASKETBALL ASSOCIATION OF SINGAPORE

Singapore Basketball Centre, 601 Aljunied Ave 1, #01-04 Singapore 389862
Tel: (65) 6743 8425 Fax: (65) 6743 8426 Website: www.bas.org.sg

4 September 2020

All Ordinary Members

All Members of Management Committee

NOTICE OF ANNUAL GENERAL MEETING (AGM) 2020

Notice is hereby given that the Annual General Meeting 2020 of the Basketball Association of Singapore (BAS) will be held on 27th September 2020, Sunday at 11.00am at the BAS Conference Room, 601 Aljunied Avenue 1, Singapore Basketball Centre, Singapore 389862.

Agenda for AGM 2020

1. President's welcome address
2. To confirm the minutes of previous AGM
3. To address the issues arising from COVID-19, the Circuit-Breaker, the directives from the Commissioner of Charities in relation to annual submissions, and to ratify BAS' contingency measures in response
4. To receive the Annual Report for the Fiscal year ending March 2020
5. To receive the annual Statement of Accounts for Fiscal year ending March 2020
6. To broadly address members of the KPIs indicated in the accepted LOF from SportSG, namely those in Schedule C
7. To propose convening a subsequent EOGM for specific KPIs in the above LOF, including SportSG's proposed amendments to BAS' constitution which have significant implications
8. To ventilate any other issues for the agenda of this subsequent EOGM, given that it is rare for members to be all gathered in person after months of absence
9. Any other matter of which at least seven (7) days' notice, in writing, before the date of the AGM, shall have been given to the Honorary Secretary of BAS

Your attendance would be greatly appreciated.

Dr Koh Koon Teck

Honorary Secretary

Basketball Association of Singapore

N.B.:

- a) Official Form for Action
 - ❖ Attendance Form. Please notify the BAS Secretariat of the representative (include the name and particulars of personnel) attending the AGM by **25 September 2020**. Form as enclosed.
- b) Minutes of the previous AGM as enclosed.
- c) The relevant reports and Statement of Accounts will also be dispatched to you in due course.

VISION

- To develop basketball as the team sport of choice in terms of participation, public interest and sports excellence

MISSION

- To increase participation at all levels
- To develop the game to a competitive elite sport
- To rejuvenate interests and contribute to the pride and economy of our nation



Management Committee (2019 - 2021)



Dr Ho Kah Leong
Advisor, 2 August 2019 – Present
Retiree



Mr David Ong, BBM
Advisor, 2 August 2019 – Present
Managing Director, RedDot Publishing Inc.



Mr Wee Siew Kim
Advisor, 21 August 2011 – Present
CEO, Nipsea Group



Mr Quek Hiang Chiang, PBM
Advisor, 31 July 2003 – Present
Retiree



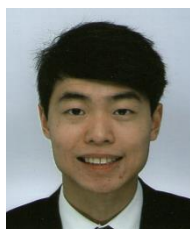
Mr Ang Tun Hoo
Advisor, 12 July 2013 – Present
Senior Associate Director (OrangeTee)



Mr Gan Thiam Poh, PBM
Advisor, 21 July 2017 – Present
Senior Vice President, DBS Bank



Mr Josephus Tan
Legal Advisor, 2 August 2019 – Present
*Senior Associate
(Invictus Law Corporation)*



Mr Cory Wong
Legal Advisor, 2 August 2019 – Present
*Senior Associate
(Invictus Law Corporation)*



Mr Shane Yeo
Legal Advisor, 2 August 2019 – Present
*Senior Associate
(Invictus Law Corporation)*



Management Committee (2019 - 2021)



Mr Hoo Boon Hock
President, 30 June 2019 – Present
Corporate Advisor, GOGO Green Pte Ltd



Mr Khor Phee Ban
Deputy President, 30 June 2019 – Present
Managing Director, KMT Marine Pte Ltd



Mr Chai Foo Ngee
Vice President, 21 August 2011 – Present
Director, Sin Kee Art & Craft



Mr Bob Tor Teck Jin
Vice President, 28 June 2017 – Present
Director, Lam International Corporation Pte Ltd



Mr Pang Chin Keong
Vice President, 28 May 2015 – Present
Director, Sin Haw Trading Pte Ltd



Mr Ang Hwa Hee
Vice President, 20 June 2019 – Present
Hwa Hee Trading & Hwa Hee Transport



Management Committee (2019 - 2021)



Dr Koh Koon Teck

Honorary Secretary, 30 June 2019 – Present

Associate Professor, PESS, National Institute of Education, NTU



Mr Stephen Loo, PBM

Asst. Hon Secretary, 28 June 2017 - Present

Businessman, Heng Bee & Co.



Mr Teo Hock Hoe

Asst. Hon Secretary, 28 June 2017 - Present

*Senior Physical Sports & Outdoor
Education Officer, Sports Education, MOE*



Mr Wayne Soo Hon Weng

Honorary Treasurer, 28 June 2017 - Present

Auditor, Fiducia LLP



Mr Ethan Ong Lien Wan

Asst Honorary Treasurer, 28 June 2017 - Present

Auditor, Fiducia LLP



Mr Jimmy Suwono

Internal Auditor, 21 July 2017 – Present

Director, Accfin Corporate Consultants



Management Committee (2019 - 2021)



Mr Tan Tiong Chen
Kembangan Chai Chee CSC
30 June 2019 – Present
Facilities Manager, Lion TCR Pte Ltd



Mr Kwang Hock Soon
Min Yi Basketball Team
28 June 2015 - Present
Sales Executive, Dixon Press & Silkscreen



Mr Tan Jong See
Qian Xi Basketball Club
30 June 2013 - Present
Sole Proprietor, VC Distribution Services



Mr Ong Peng Kiat
Siglap CSC
30 June 2019 - Present
Director, Asics Engineering Pte Ltd



Mr Glen Chua
Whye Nam Sports Association, 28 June 2015 - Present
Head, Human Resource, Jurong Port Tank Terminals Pte Ltd



Management Sub Committee, Chairmen (2019-2021)



Chairman, Appeals Board
Mr Khor Phee Ban (许丕萬)
Managing Director, KMT Marine Pte Ltd



Chairman, Coaching and Development Committee
Mr Allen Lee Wei Ming (李偉銘)
Teacher (Physical Education), Eunoia Junior College



Chairman, Disciplinary Committee
Mr Mohd Arfan Ambran
Operation Manager, MOE



Chairman, Marketing & Publicity Committee
Mr Mikell Koh (许峴玮)
Director, Milne International Pte Ltd



Chairman, Technical Committee
Mr Ong Peng Kiat (王秉杰)
Director, Asics Engineering Pte Ltd



Chairman, Tournament Committee
Mr Yap Hwee Tat, PBM (葉偉達)
Engineering Officer, NEA

Conflict of interest policy

Management Committee (the "MC") members are expected to avoid actual and perceived conflicts of interest. Where MC members have personal interest in business transactions or contracts that the Association may enter into, or have vested interest in other organisations that the Association have dealings with or is considering to enter into joint ventures with, they are expected to declare such interests to the MC as soon as possible and abstain from discussion and decision-making on the matter. Where such conflicts exist, the MC will evaluate whether any potential conflicts of interest will affect the continuing independence of MC members and whether it is appropriate for the MC member to continue to remain on the MC.

Disclosure:

Basketball Association of Singapore is charity registered.

UEN number: (S67SS0001J-PTE-01).

The registered address of the charity:

601 Aljunied Avenue 1 #01-04 Singapore Basketball Centre Singapore 389862

President's Statement for AGM, June 2020

Welcome to this year's Basketball Association of Singapore's (BAS) Annual General Meeting 2020.

One year has passed since the current Management Committee (MC) took over in July last year. I would like to put on record my appreciation to the present MC, Ordinary Members, sub-committees, Secretariat staff, as well as the previous term MC who have invested much in their respective areas for the development of basketball.

I would like to also welcome Dr Toh Kian Lam, who joined us in October 2019 as the CEO of BAS. Together with the Secretariat staff, Dr Toh has been working very closely with the various sub-committees on discussing and introducing new initiatives for the growth of the sport. Many of these activities will be further elaborated in the respective sub-committees reports.

I would like to also particularly thank our sporting partner- Sports Singapore for their continuous support. I look forward to greater collaborations between both parties so that BAS can develop basketball as the team sport of choice.

Annual General Meeting 2019

The previous Annual General Meeting (AGM) was an election year where the MC members were elected for the 2019 – 2021 term and was held on Sunday, 30 June 2019 at the Singapore Basketball Centre. The President post (one seat) and the Vice President posts (four seats) were contested respectively with the 16-member Management Committee hold office effectively for the term from July 2019 to June 2021.

Notable Achievements

I would like to share several accomplishments BAS has made over the past year-given the numerous challenges- such as the COVID-19 situation. These 'milestones' should encourage us to reflect, and motivate us moving forward as a team.

In September 2019, SAFSA- the national champions represented Singapore in the FIBA Asia Champions Cup- East Asia Qualifiers tournament. BAS had also implemented a Club Licensing System with the aim of enhancing professionalism in all Division 1 clubs and there was also more exposure and focus on the 3x3 basketball with several tournaments being organised.

I am also pleased to share that Honorary Secretary Dr Koh and TC Chairman Mr Ong have been appointed to the FIBA Asia Permanent Committees for the Term of Office 2019-2023. Dr Koh is appointed as a member to the Development Committee (South East) while Mr Ong is appointed to the Youth Committee (South East) respectively. The FIBA Asia Permanent Committee consists of 11 Sub-Committees with representatives from different sub-zones (Asia Region) from different countries in Asia aiming to develop basketball in Asia. Dr Koh is also appointed to the FIBA Technical Commission for the Term of Office 2019-2023, with the

main functions include the development of the sport globally, reviewing the Official Basketball Rules as well as responsible for the training & development of FIBA international officials.

With Dr Koh and Mr Ong's expertise & experiences, I am confident that Singapore will contribute vastly to the development of basketball in Asia.

On the Marketing & Publicity front- M&P Committee, together with BAS had worked hard to grow its revenue streams and ensure NSA sustainability in line with the MYSP, obtaining more than \$350,800 in cash & product-in-kind for the FY. BAS also partners with Genius Sports and 1 Play Sports on live streaming capabilities and game-day interactive to enhance publicity. BAS's digital platforms also continue to grow with BAS Instagram page in particular, recorded a 35% increase in followers.

30th SEA Games 2019

The Senior Men's National Team participated in the 30th SEA Games and although we did not obtain any podium finish, the team gained many new fans, especially player Lavin Raj- who was a fan favourite during the match against the Philippines. The men's team also attracted lots of media attention with media interviews leading to the Games. BAS, alongside Coaching & Development Committee, will work closely on the High Performance Competition Plan in preparation for SEA Games 2021.

Major Domestic Tournaments

Siglap Basketball Club emerged champion in the 2019 National Basketball League (NBL) Division I competition. Special recognition must go to ICBC Bank for their continuous support of our flagship tournaments in recent years. In the women's league- the WNBL 2019, Hillcrest Grays continued their dominance in the local scene with their sixth consecutive championship.

In the NBL Qualifying Round, BAS collaborated with ActiveSG for the tournament and a total of 38 teams took part in November 2019, with champions Nanyang and runners up Hoops Factory gaining promotion to the next NBL Division I season in 2020. BAS also continued the partnership with ActiveSG on the Masters', Development League for B and C Division school tournaments and the Pesta Sukan competitions, while BAS continued their long-time partnership with MILO Singapore to organize the boys & girls U16 and U18 categories.

Coaching & Development

The Coaching & Development (C&D) Committee has organised and conducted the SG-Coach Level One Basketball Coaching Course, with 28 participants passing the course. C&D further organised 4 more coaching clinics by instructors Xiangxi Gao and Bob Pierce, the coaches certainly benefited tremendously with the instructors' experience and credentials.

Technical Committee

Technical Committee kept their calendar busy with various technical officiating activities as well as growing its digital presence.

Singapore now has more than 248 registered Technical Officials (TO) which includes Technical Commissioners, Referees, Table Officials & Statisticians whom officiated actively in 2019. FIBA Referees represented Singapore to officiate at FIBA ASIA Champions Cup, South Asian Games, International Wheelchair Asia Oceania Championship and FIBA ASIA Cup 2021 Qualifiers Games as sanctioned by FIBA, FIBA Asia & SEABA.

BAS had also conducted several courses including the Mini Referee Course, Local Statistician Workshop and Gathering cum Dialogue Session and unfortunately due to the COVID-19 outbreak, several planned workshops such as the FIBA International Statistician Workshop and BAS Referee Course Level 2 scheduled in March 2020 were postponed.

Sponsorships and Digital Media Presence

I am pleased to share that two new sponsors joined the BAS family- Rigorer Singapore and The Sports & Physio Care Centre in May 2019, while Kin Teck Tong and Molten extended the agreement till 2021 and 2022 respectively. M&P definitely plays a key role in taking measures to increase public awareness in basketball with a significant attention to digital marketing.

MYSP 2018 - 2021

BAS will continue our commitment on the Multi Year Sports Plan (MYSP), more notable: enhancing our digital media presence and increase our sponsorships & donations, developing children's' interest, women's basketball and our pool of quality coaches and officials. On the international stage, we will focus on a High Performance Competition Plan in preparation for SEA Games 2021 as well as qualification for the 2021 SEA Games for the Women's 5v5, Men's 3x3 and Women's 3x3 teams.

Task Force Collaboration with FIBA & SportSG

In September 2019, BAS held a MYSP-Task Force Workshop in line with BAS's commitment on the development of basketball and subsequently, prepared a Task-Force report for submission to SportSG regarding BAS's recommendations and programmes.

BAS faced several challenges to the execution to the Task Force, which include funding as well as the need for an all-rounded sporting calendar. Many planned activities and programmes have been disrupted as well due to the on-going COVID-19 pandemic.

The Task-Force collaboration ultimately is for the future of basketball and I am fully confident that as long as BAS stay united and tackle each obstacle as a team, the future of Singapore basketball is bright.

Amendment of BAS Constitution

BAS amended its constitution at the 2018 Annual General Meeting and has published the amended BAS Constitution regarding Associate Membership and Entrance Fee for Ordinary Membership onto our website in line with the Societies Act.

Conclusion

Despite the numerous challenges ahead, our mission remains to raise our game of basketball to even higher standards. As the BAS Management Committee serves its second year of the current term, I look forward to the MC working closely together on a win-win collaboration with clubs and stakeholders to reciprocate from the unwavering support from our clubs, fans and partners.

Let's stay united and work together for the good of basketball!

Hoo Boon Hock
President
Basketball Association of Singapore

**BASKETBALL ASSOCIATION OF SINGAPORE
MINUTES OF ANNUAL GENERAL MEETING 2019
30 JUNE 2019, 11AM**

Management Committee (2017-19)

Present	
Name	Role
Mr David Ong Kim Huat	President
Mr Hoo Boon Hock	Deputy President
Mr Chai Foo Ngee	Vice-President
Mr Khor Phee Ban	Vice-President
Mr Pang Chin Keong	Vice-President
Mr Stephen Loo Hui Chi	Assistant Honorary Secretary
Mr Wayne Soo Hon Weng	Honorary Treasurer
Mr Ethan Ong Lien Wan	Assistant Honorary Treasurer
Mr Ong Peng Kiat	Ordinary Member Representative – Kembangan Chai-Chee CSC; Technical Committee Chairman
Mr Kwang Hock Soon	Ordinary Member Representative – Min Yi Basketball Team
Mr Tan Jong See	Ordinary Member Representative – Qian Xi Basketball Club
Mr Koh Kah Tiong	Ordinary Member Representative – Tong Whye Physical Association
Mr Glen Chua	Ordinary Member Representative – Whye Nam Sports Association
Mr Jimmy Suwono	Internal Auditor
Dr Koh Koon Teck	Coaching & Development Committee Chairman
Mr Tan Chun Hock	Liaison Committee Chairman
Mr Mikell Koh	Marketing & Publicity Committee Chairman
Absent with Apologies	
Mr Bob Tor Teck Jin	Vice-President
Mr Teo Hock Hoe	Assistant Honorary Secretary
Mr Chia Kim Huat	Legal Advisor
Mr Mohd Arfan Ambran	Disciplinary Committee Chairman
Mr Yap Hwee Tat	Tournament Committee Chairman

In Attendance

Mr Ng Guat Heng	General Manager, BAS
Ms Felicia Tey	HR & Finance Manager, BAS
Mr Ng Zhi Wei	Marketing & Publicity Manager, BAS
Mr Paul Ng	High Performance Manager, BAS
Mr Justin Tan	Sports Performance Manager, Sport Singapore

Ordinary Members

Present		
Name	Representing	Remarks
Adroit Sports Association	Mr Ng Choon Hong	
Chong Ghee Sports Club	Mr Ang Hwa Hee	
Gryphons Basketball Club	Mr Ong Swee Teck	
Hua Kee Basketball Team	Mr Choo Peck	
Kembangan Chai-Chee CSC	Mr Tan Tiong Chen	
Kim Huat R&E Basketball Club	Mr Stephen Loo Hui Chi	Management Committee (2017-19)
MacPherson Community Sports Club	Mr Teo Peng Soon Peter	
Min Yi Basketball Team	Mr Kwang Hock Soon	Management Committee (2017-19)
Potong Pasir Community Sports Club	Dr Koh Koon Teck	Management Committee (2017-19)
Sengkang South CSC	Mr Khor Phee Ban	Management Committee (2017-19)
Qian Xi Basketball Club	Mr Tan Jong See	Management Committee (2017-19)
SG City Basketball Team	Mr Low Kwang Chin	
Siglap Basketball Club	Mr Andy Chiang Chee Chien	
Siglap Community Sports Club	Mr Ong Peng Kiat	Management Committee (2017-19)
Sin Kee Basketball Club	Mr Chai Foo Ngee	Management Committee (2017-19)
Singapore Armed Forces Sports Association	Mr New Wei Sheng	
Singapore Bukit Panjang Hokkien Konghuat	Mr Pang Chin Keong	Management Committee (2017-19)
Singapore Min Chong Sports Club	Mr Goh Zheng Au	
Singapore Xin Hua Sports Club	Mr Koh Meng Koon	
Tong Whye Physical Association	Mr Koh Kah Tiong	Management Committee (2017-19)
Whye Nam Sports Association	Mr Chua Teck Hock	Management Committee (2017-19)

Absent with Apologies		
Civil Service Club		
Club HDB		
Hillcrest Grays Basketball Club		
Jalan Kayu Constituency Sports Club		
Nee Soon South Constituency Sports Club		
NTUC Club		
Police Sports Association		
Singapore School Sports Council		

1 Welcome Address

Mr David Ong welcomed all members to the 2019 Basketball Association of Singapore (BAS) Annual General Meeting (AGM) and delivered his opening address.

2 Confirmation of Minutes of 2018 Annual General Meeting

Mr Stephen Loo called for confirmation of the minutes of previous AGM. The minutes was proposed for confirmation by Mr Glen Chua, and seconded by Mr Tan Jong See.

3 Treasurer Report

Mr Wayne Soo briefed members on the treasurer report for the last fiscal year. There were no issues arising from Kong, Lim and Partners audit report of BAS. Mr Wayne Soo directed members to page 7 of the statement of income and informed members that the drop in half a million in income is due to SportSG redirecting funds directly to Singapore Slingers, as well as other operating expenses. There is a surplus of \$162,000 for court rental compared to last financial year. For balance sheet, no major variations compared to last year.

4 Appointment of External Auditor

Kong, Lim and Partners have several partners, and they have been servicing our association for the past 2 years. Mr Wayne Soo indicated that it is good practice to retain the auditor for 5 years, and he proposed to appoint Kong, Lim and Partners to continue as BAS external auditor for the next 3 years. Members have no objections to appoint Kong, Lim and Partners as external auditors for ensuing years.

5 Confirmation of Annual Statement of Account

Mr Stephen Loo called for confirmation of the annual statement of account for the fiscal year ended March 2019. The statement was proposed by Mr Ethan Ong, and seconded by Mr Ong Swee Teck.

6 Election of Management Committee Members

Mr Koh Kah Tiong raised a question to Honorary Secretary on how many of 29 members are voting through a proxy and how many of them have not paid the annual subscription fee. Honorary Secretary Mr Stephen Loo replied that the members who are in the room today have fulfilled the conditions to vote and are eligible to do so. 21 out of 29 members present can vote at this AGM, with no proxies present.

Mr Ng Choon Hong raised the issue that the clubs only received the letter on Monday, 17 June and that there is not enough time to send in their nomination by the stipulated deadline. Mr David Ong replied that the procedures were adhered to and based on the constitution, BAS have fulfilled the period of notification. Mr Koh Kah Tiong then proposed to view all the signed nomination and election forms to show to all members present. Mr Ng Choon Hong raised the question of who personally submitted the nomination forms and who submitted using a proxy. Mr David Ong replied that as long as the form was signed off by the club president, it is considered official.

With no further questions, the election proceeded as planned.

6.1 Election for President (2019-2021) – One Position

Before the election began, Mr Ong Swee Teck handed a copy of his letter to all members present, and spoke on his plans for Singapore basketball should he win the election. Mr David Ong then invited Mr Hoo Boon Hock to say a few words too, but Mr Hoo declined the invitation.

S/N	Contestant	Proposed by	Seconded by	Votes	Elected
1	Mr Hoo Boon Hock	Chong Ghee Sports Club	Whye Nam Sports Association	16	√
2	Mr Ong Swee Teck	Adroit Sports Association	Singapore Armed Forces Sports Association	5	

Mr Hoo Boon Hock has been elected as the President of BAS for the term 2019-2021.

6.2 Election for Deputy President (2019-2021) – One Position

S/N	Contestant	Proposed by	Seconded by	Votes	Elected
1	Mr Khor Phee Ban	Kembangan Chai-Chee CSC	MacPherson CSC	-	√

As there is only one contestant for this position, Mr Khor Phee Ban will assume the position of Deputy President for the term 2019-2021.

6.3 Election for Vice-President (2019-2021) – Four Positions

S/N	Contestant	Proposed by	Seconded by	Votes	Elected
1	Mr Ang Hwa Hee	Whye Nam Sports Association	Sengkang South CSC	19	√
2	Mr Bob Tor Teck Jin	Chong Ghee Sports Club	Qian Xi Basketball Club	20	√
3	Mr Chai Foo Ngee	Siglap Basketball Club	Chong Ghee Sports Club	19	√
4	Mr Pang Chin Keong	Chong Ghee Sports Club	Siglap Basketball Club	20	√
5	Mr Ng Choon Hong	Gryphons Basketball Club	Singapore Armed Forces Sports Association	6	

Mr Ang Hwa Hee, Mr Bob Tor Teck Jin, Mr Chai Foo Ngee and Mr Pang Chin Keong have been elected as the four Vice-Presidents of BAS for the term 2019-2021.

6.4 Election for Honorary Secretary (2019-2021) – One Position

S/N	Contestant	Proposed by	Seconded by	Votes	Elected
1	Dr Koh Koon Teck	Kembangan Chai-Chee CSC	Siglap Basketball Club	-	√

As there is only one contestant for this position, Dr Koh Koon Teck will assume the position of Honorary Secretary for the term 2019-2021.

6.5 Election for Assistant Honorary Secretary (2019-2021) – Two Positions

S/N	Contestant	Proposed by	Seconded by	Votes	Elected
1	Mr Stephen Loo Hui Chi	SG City Basketball Club	Kembangan Chai-Chee CSC	-	√
2	Mr Teo Hock Hoe	Kembangan Chai-Chee CSC	Kim Huat R&E Basketball Club	-	√

As there are only two contestants for the two positions, Mr Stephen Loo and Mr Teo Hock Hoe will assume the position of Assistant Honorary Secretaries for the term 2019-2021.

6.6 Election for Honorary Treasurer (2019-2021) – One Position

S/N	Contestant	Proposed by	Seconded by	Votes	Elected
1	Mr Wayne Soo Hon Weng	Kembangan Chai-Chee CSC	Kim Huat R&E Basketball Club	-	√

As there is only one contestant for this position, Mr Wayne Soo will assume the position of Honorary Treasurer for the term 2019-2021.

6.7 Election for Assistant Honorary Treasurer (2019-2021) – One Position

S/N	Contestant	Proposed by	Seconded by	Votes	Elected
1	Mr Ethan Ong Lien Wan	Sin Kee Basketball Club	Kembangan Chai-Chee CSC	-	√

As there is only one contestant for this position, Mr Ethan Ong will assume the position of Assistant Honorary Secretary for the term 2019-2021.

6.8 Election for Ordinary Members Representatives (2019-2021) – Five Positions

S/N	Ordinary Member	Represented by	Proposed by	Seconded by	Votes	Elected
1	Kembangan Chai-Chee CSC	Mr Tan Tiong Chen	SG City Basketball Club	MacPherson CSC	-	√
2	Min Yi Basketball Team	Mr Kwang Hock Soon	MacPherson CSC	Kembangan Chai-Chee CSC	-	√
3	Qian Xi Basketball Club	Mr Tan Jong See	MacPherson CSC	Kembangan Chai-Chee CSC	-	√
4	Siglap CSC	Mr Ong Peng Kiat	SG City Basketball Club	Kembangan Chai-Chee CSC	-	√
5	Whye Nam Sports Association	Mr Chua Teck Hock	Chong Ghee Sports Club	Siglap Basketball Club	-	√

As there are only five contestants for the five positions, Kembangan Chai-Chee CSC, Min Yi Basketball Team, Qian Xi Basketball Club, Siglap CSC and Whye Nam Sports Association will assume the positions of the Ordinary Member Representatives for the term 2019-2021.

7 Appointment of Honorary Auditor

Mr Stephen Loo informed members that the Honorary Auditor will be appointed at the first meeting of the 2019-2021 Management Committee.

8 Questions Submitted by Members

Mr David Ong informed members that BAS received three letters containing questions. The questions and responses are listed below

8.1 Questions from Mr Koh Kah Tiong

8.1.1 Merlion Cup

Mr Koh Kah Tiong enquired on the reason for not organizing the Merlion Cup in 2018 and 2019, despite the positive report in the BAS President's statement in the 2018 AGM report. Mr Ong Swee Teck further mentioned that he already had the confirmation from 4 teams for the 2018 tournament before it was called off.

Mr David Ong responded that there were numerous factors which led to the postponement of the 2018 Merlion Cup. Mr David Ong urged the newly-elected MC should look into the feasibility of organizing such tournaments in future.

8.1.2 Future Plans of BAS

Mr Koh Kah Tiong enquired on the future plans of BAS.

Mr David Ong responded to this question by urging the newly-elected MC members to look into it.

8.1.3 Low Refereeing Standards

Mr Koh enquired on the steps BAS is taking to ensure a good level of refereeing standards in Singapore.

Mr David Ong responded to this question by stating that the overall referees' standard has been improving, and urged the newly-elected MC members to work closely with FIBA on further improving the refereeing standard in the country.

8.1.4 Ordinary Members Entrance Fee

Mr Koh enquired on the high entry fee for being a BAS Ordinary Member. He stated that the current entry fee of \$5,000 will discourage many clubs from becoming members.

Mr David Ong responded to this question by stating that this entry fee was discussed and passed at the 2018 BAS AGM. Mr David Ong also urged the newly-elected MC members to look into the entry fee.

8.1.5 Ordinary Members Representation

Mr Koh enquired on how the 5 elected members will represent all the 29 member clubs in the BAS MC.

Mr David Ong responded to this question by urging the newly-elected MC to engage in frequent dialogue with all clubs.

8.2 Questions from Mr Ng Choon Hong

Refer to section 6 of this report for the questions by Mr Ng Choon Hong.

8.3 Questions from Mr Ong Swee Teck

8.3.1 BAS & Singapore Slingers Relationship

Mr Ong Swee Teck noted that during the FIBA Asia Cup 2021 Pre-Qualifiers Eastern Region held in November 2018, there were conflicting schedules between the Singapore Slingers and the national team qualifiers which resulted in players being unable to play for Singapore.

Mr David Ong replied that the Qualifiers were sudden, and there needs to be further dialogue between BAS and Singapore Slingers. Players will have the obligation towards their clubs and paymaster, and BAS has to think of a better way. Mr David Ong replied to Mr Kwang Hock Soon's query on the source of funding for Singapore Slingers. Mr David Ong replied that a big portion of their funding comes from their owner as well as gate tickets.

Mr David Ong informed members that BAS should let the clubs handle their own players, including the registration of players. This is also one of the reasons why BAS is doing away with the national players commitment letter for this year.

9 Closing

With no other matters, the meeting ended at 12.15pm.

Recorded by:
Mr Paul Ng
High Performance Manager, BAS

Vetted by: Mr Ng Guat Heng
General Manager, BAS

Approved by Dr Koh Koon Teck
Honorary Secretary, BAS

ANNUAL GENERAL MEETING HONORARY SECRETARY REPORT FROM 1 APRIL 2019 TO 31 MARCH 2020

1. BAS Management Committee (as at June 2020)

The Management Committee was elected at the 2019 AGM to serve the two-year term from July 2019 to June 2021. It comprises the following elected members.

President	:	Mr Hoo Boon Hock
Deputy President	:	Mr Khor Phee Ban
Vice President	:	Mr Chai Foo Ngee
	:	Mr Ang Hwa Hee
	:	Mr Pang Chin Keong
	:	Mr Bob Tor Teck Jin
Hon Secretary	:	Dr Koh Koon Teck
Assistant Hon Secretary	:	Mr Stephen Loo, PBM
Assistant Hon Secretary	:	Mr Teo Hock Hoe
Honorary Treasurer	:	Mr Wayne Soo Hon Weng
Assistant Hon Treasurer	:	Mr Ethan Ong Lien Wan
Honorary Auditor	:	Mr Jason Lew*
Club Representatives	:	Mr Ong Peng Kiat
		Mr Tan Boon Leng**
		Mr Tan Jong See
		Mr Tan Tiong Chen
		Mr Glen Chua

**Mr Jason Lew was appointed on 13 April 2020 as BAS Honorary Auditor after Mr Jimmy Suwono stepped down due to personal reasons. **Mr Tan Boon Leng was appointed as the representative from Min Yi Basketball Team after Mr Kwang Hock Soon stepped down due to personal reasons.*

The Management Committee also appointed the following Advisors:

Mr Wee Siew Kim
Mr Quek Hiang Chiang, PBM
Mr Ang Tun Hoo
Mr Gan Thiam Poh
Mr David Ong Kim Huat, BBM
Mr Josephus Tan (Legal Advisor)
Mr Cory Wong (Legal Advisor)
Mr Shane Yeo (Legal Advisor)

The Chairpersons of the Functional Committees as at June 2020 are as follows:

Appeals Board	:	Mr Khor Phee Ban
Coaching & Development Committee	:	Mr Allen Lee
Disciplinary Committee	:	Mr Mohd Arfan Ambran
Technical Committee	:	Mr Ong Peng Kiat
Tournament Committee	:	Mr Yap Hwee Tat, PBM
Marketing & Publicity Committee	:	Mr Mikell Koh

2. Ordinary Membership

The number of BAS Ordinary Membership is **29** as at June 2020.

3. Disruptions due to the COVID-19 Pandemic

As the world currently battles against the COVID-19 pandemic, the Singapore Government has also introduced a series of measures to contain the virus.

On our part, BAS has introduced several measures based on the advisories from the Ministry of Health, Singapore and SportSG to safeguard all athletes, staff and visitors' health and wellbeing. These measures have disrupted some of our activities unfortunately.

Tournaments

The U18 and U16 national championships have been postponed from June to December 2020 as a result of the COVID-19 situation. Other competitions affected are the Masters Tournament and possibly NBL Division I, WNBL and NBL Qualifying Round as BAS is currently looking to fit these competitions to the sporting calendar once the situation improves.

National Teams & International Competitions

- National team trainings and trials across all categories have been suspended.
- Affected International competitions: FIBA 3x3 Asia Cup and FIBA U18 Women's Asian Championship.

Coach Education

The coaching clinics with instructors Annie La Fleur and Rob McClanaghan supposed to be held in March and April respectively were cancelled as well. Bob Pierce coaching clinics that were held in March saw several restrictions being put in place, such as a maximum capacity of only 50 coaches and social distancing measures to contain the spread.

Technical Officials Education

The FIBA International Statistician Workshop and the BAS Referee Course Level 2 scheduled in March 2020 were also postponed. The workshops would be held later in 2020 with additional measures taken including safe distancing and temperature taking during the sessions.

Review of Court Hiring Fees

In order to increase the usage of courts at Singapore Basketball Centre, the court hiring fees were adjusted from January 2020 onwards, on the condition that it would be reviewed in six months' time.

Court bookings were cancelled from February to June 2020 due to the COVID-19 circuit breaker. With the cancellation of the National Schools Basketball competition and since the SBC is mainly used for BAS' own events from July to December 2020, BAS has decided that the review for the interim rates to be extended to 30 June 2021 in order to better gauge the effect of the new court hiring fees.

4. Major Domestic Basketball Tournaments

In line with BAS's vision and mission to develop basketball as the team sport of choice, BAS organises major tournaments throughout the sports calendar year to promote basketball for all age categories. This provides good competitive game exposure to the teams, players, technical officials and also an avenue for enjoyment for the basketball fans.

The major basketball tournaments organised include:

- ActiveSG-BAS National Masters Basketball Tournament 2019, held from 2 March to 31 March 2019. A total of 22 teams participated in the only 40-49 Years Category.
- Women's National Basketball League 2019, held from 9 July to 25 August 2019. A total of 7 teams participated.
- 38th MILO Junior Basketball Championships, held from 10 June to 30 June 2019. A total of 49 teams competed across 4 Age Categories.
- ICBC National Basketball League Division I 2019, held from 3 July to 25 August 2019 with 10 teams competing for the flagship tournament.
- National Basketball League Qualifying Round 2019 held from 9 November to 15 December 2019 with 38 teams battling for the top 2 spots for promotion to Division I.

IBF Youth Leaders Cup

BAS continued its support of the FIBA-led IBF Youth Leaders Cup in July 2019. Ms Amanda Lim from the women's national team was chosen by IBF to attend the 2019 program.

5. National Teams in Major International Tournaments

30th SEA Games - Men's National Team

The 30th Southeast Asian Games was held in the Philippines from 30 November 2019 to 11 December 2019. The Men's National Team participated in the 5-on-5 event held from 4 December to 10 December 2019 and finished 5th place out of 8 teams.

The team held training sessions and camps locally and overseas with a particular session attended by Senior Minister of State Ms Sim Ann in OCBC Arena on 5 November 2019 to cheer the team leading to the Games. The team also held training camps in Xi'An, China and Ho Chi Minh City, Vietnam in the months leading to the Games and also hosted friendly matches against Maldives, Bangladesh and Hong Kong during their training tours to Singapore and forged good relationships.

The team had gained valuable competition exposure and experience. BAS and Singapore Slingers will continue working closely together for the development of the men's national team.

6. Coaching & Development

SG-Coach Level One Integrated Course (Basketball)

The Coaching & Development (C&D) Committee organised the level one coaching course, with 28 participants passing the course held from November 2019 to January 2020.

C&D organised 4 coaching clinics by instructors Xiangxi Gao and Bob Pierce. Due to COVID-19 pandemic, BAS limited the total number of attendees to 50 coaches for the Bob Pierce clinics.

C&D also collaborated with NYSI to organise clinics for our national youth coaches to better equip them to help our national youth athletes.

2019 SBP Coaches' Summit – Manila, Philippines

FIBA hosted a coaching clinic in Manila, Philippines from 20-21 July 2019 and invited all Southeast Asian national federations to nominate one male and one female coach to attend the seminar.

Mr Sng Seg Mong Adrian (Head Coach, U16 Women's) and Ms Hannah Ho Yoke Mei (Assistant Coach, Senior Women's) were shortlisted to represent Singapore to attend the clinic.

7. Technical Committee

The Technical Committee (TC) continued to carry out various technical officiating activities to keep the calendar vibrant and exciting and simultaneously launched its digital media presence to cater to its growing technical presence.

Singapore now has 2 Technical Commissioners, 4 FIBA Referees, 28 FIBA Licensed table Officials, 11 FIBA Licensed Statisticians and 2 International 3x3 Referees. FIBA Referees represented Singapore to officiate at FIBA ASIA Champions Cup, South Asian Games, International Wheelchair Asia Oceania Championship and FIBA ASIA Cup 2021 Qualifiers Games.

BAS had also conducted 1 Mini Referee Course, 1 Local Statistician Workshop and 1 Gathering cum Dialogue Session in the past year.

In line with FIBA guidelines, the Referee courses would be renamed in ascending order from Level 0 to Level 3. In addition, 3x3 and Table Officials courses would be introduced as well.

8. Marketing & Publicity

The Straits Times Interview with President

The Straits Times conducted an interview with President BAS Mr Hoo Boon Hock on 21 February 2020. Mr Hoo shared some of his thoughts and plans for BAS and basketball. The article was published on *The Sunday Times* on 8 March 2020 and was shared via our digital platforms.

Media-BAS Networking Lunch

BAS held a media networking lunch on 12 November 2019 with major local media representatives with the purpose of connecting with our partners as well as keeping media informed of BAS upcoming plans.

FIBA Asia Online Photography Workshop

FIBA Asia organised an online photography workshop for interested photographers to develop their photography skills. The first workshop was held on 7 May 2020, via video conferencing. FIBA Asia has indicated that more coming workshops would be planned. A total of 9 participants from Singapore took part in the online workshop.

Summary of Engagement for Digital Media

Today, digital media continue to be important drivers in line with BAS's vision to develop basketball as the team sport of choice.

Summary of digital presence as at 15 May 2020:

- Website: 8.7K Monthly unique viewership
- Facebook: 10,196 Likes, 10,541 Followers
- Instagram: 5,026 Followers

BAS continues to improve on our digital media platforms including our official website and social media for better engagement and viewership.

Sponsorships & Revenue Streams

BAS had worked hard to grow its revenue streams and ensure NSA sustainability in line with the MYSP. More than \$350,800 in cash & product-in-kind have been obtained for the Financial Year.

In addition, CEO of BAS had brought in \$70,000 of cash donations from the "Friends of Basketball" captained by Mr Mark Lee, CEO of Sing Lun Holdings. With the One Team Singapore Fund (OTSF) matching grant, BAS would have a total of \$140,000 earmarked for high performance.

BAS would continue to take advantage of the immense potential of digital marketing and collaborations such as live streaming to help achieve NSA sustainability.

9. FIBA Asia Permanent Committees & FIBA Technical Commission 2019-2023

I am delighted to share that both TC Chairman Mr Ong Peng Kiat and I have been appointed to the FIBA Asia Permanent Committees for the Term of Office 2019-2023. Mr Ong is appointed to the Youth Committee (South East) while I am appointed as a member to the Development Committee (South East). The FIBA Asia Permanent Committee consists of 11 Sub-Committees with representatives from different sub-zones (Asia Region) and different countries in Asia aiming to develop basketball in Asia.

In addition, I have also been appointed to the FIBA Technical Commission for the Term of Office 2019-2023, with the main functions include the development of the sport globally, reviewing the Official Basketball Rules as well as responsible for the training & development of FIBA international officials.

Together with experienced personnel representing Singapore working alongside with the experts and professionals from around the world contributing to the development of basketball, I am confident that the future of basketball is in safe hands!

10. Secretariat Updates

With Dr Toh Kian Lam's secondment from Singapore National Olympic Council (SNOC) to BAS on the 1st of October 2019 as the CEO of BAS, BAS currently has a healthy strength of 6 full-time Secretariat staff, 1 part-time staff and 1 general worker overseeing the cleaning and maintenance of the Singapore Basketball Centre (SBC), BAS' current and only office.

The Management Committee and Secretariat staff would continue to work closely together as one unit to ensure the Association functions seamlessly as well as complies fully with governance procedures in line with the audit requirements.

11. BAS Chinese New Year (CNY) Appreciation Dinner 2020

BAS hosted its annual CNY Appreciation Dinner to thank all stakeholders for the enormous support and contributions toward the sport of basketball. The Dinner was held on Friday, 7 February 2020, at Jubilee Gardens (Qian Xi Group Restaurant).

President Mr Hoo Boon Hock graced the occasion as the Guest-of-Honour with close to 120 guests including current & ex MC Members, Valued Partners, Sponsors, Club Representatives, National Teams Players and Coaches attended the Dinner to welcome the year of Rat.

12. Concluding Remarks

I am pleased to note that there is excellent work done for the past year, from increasing participation and engagement rate for BAS tournaments and courses, the support given and provided to the coaches and officials, to achieving NSA sustainability.

BAS will continue to make improvements under its ecosystem and review its operating practices to constantly improve ourselves and the sport of basketball.

I would like to express my heartfelt thanks to all MC members, sub-committees and of course, the Secretariat staff for their commendable efforts and contributions toward the sport of basketball given the current challenges faced in this term. On behalf of the Management Committee, I would also like to extend BAS' sincere appreciation to SportSG for its continuing guidance and partnership in the promotion and development of basketball in Singapore.

Let us continue to stand together as a TEAM, stay focus and surely, we will ride out this storm and emerge even stronger to develop basketball to even greater heights!

Dr Koh Koon Teck
Honorary Secretary
Basketball Association of Singapore

**ANNUAL GENERAL MEETING
ANNUAL REPORT FOR COACHING & DEVELOPMENT
COMMITTEE
FROM 1 APRIL 2019 TO 31 MARCH 2020**

The new Coaching & Development (C&D) committee was formed and approved in August 2019 by BAS management committee. Mr Allen Lee Wei Ming took over from Dr Koh Koon Teck as the chairman of the committee.

C&D Members:

- Chair Mr Allen Lee Wei Ming
- Vice-Chair Mr Andy Chua Wei Guang (U16 National Teams Manager)
- Member Mr Lee Chun Hsien (U18 National Teams Manager)
- Member Mr Jim Low Dong Neng (U14 National Teams Manager)
- Member Mr Wong Swee Meng
- Member Mr Neo Nam Kheng
- Co-op Member Ms Vanessa Liu

1. NATIONAL TEAM PROGRAMME	
1.1	Men's National Team
1.1.1	<p><u>Overseas Training Camp – Xi'an, China</u> The men's national team travelled to Xi'an, China for a training camp from 8-15 October 2019. The team played 4 matches in Xi'an, results below.</p> <p>11 Oct – Xi'an University Team 1 (Singapore win 95-66) 12 Oct – Xi'an Province U21 (Singapore win 84-74) 13 Oct – Xi'an University Team 2 (Singapore win 100-79) 14 Oct – Xi'an (Singapore lose 92-107)</p> <p>Team Officials: Mikell Koh (Team Manager), Hsu Tung Ching (Head Coach), Koh Meng Koon (Assistant Coach), Ian Rezel Bryce (Physio, attached from SSI)</p> <p>Athletes: Kwek Wei Meng Leon, Goh Kok Chiang Delvin, Muhammad Naqib Bin Borhan, V Lavin Raj, Ng Shi Yu, John Ng Jing Lun, Rengarajan Vignesh, Wong Wei Long, Larry Liew Hua Sen, Toh Qing Huang, Isaac Low Jui Kwang, Wong Zhong Han, Han Xingyuan, Tan Chin Hong</p>
1.1.2	<p><u>International Friendlies – Maldives and Bangladesh</u> Singapore hosted Maldives and Bangladesh for a series of friendly games, results below.</p> <p>17 Oct – Maldives (Singapore win 98-46) 18 Oct – Maldives (Singapore win 75-48) 21 Oct – Bangladesh (Singapore win 109-56) 22 Oct – Bangladesh (Singapore win 79-64)</p> <p>Team Officials: Mikell Koh (Team Manager), Hsu Tung Ching (Head Coach), Koh Meng Koon (Assistant Coach), Ian Rezel Bryce (Physio, attached from SSI)</p>

	<p>Athletes: Kwek Wei Meng Leon, Goh Kok Chiang Delvin, Muhammad Naqib Bin Borhan, V Lavin Raj, Ng Shi Yu, John Ng Jing Lun, Rengarajan Vignesh, Wong Wei Long, Larry Liew Hua Sen, Toh Qing Huang, Isaac Low Jui Kwang, Wong Zhong Han, Han Xingyuan, Tan Chin Hong, Au Jin Kai, Kelvin Lim Hong Da</p>
1.1.3	<p><u>Overseas Training Camp – Ho Chi Minh, Vietnam</u> The men’s national team travelled to Ho Chi Minh, Vietnam for a training camp from 22-24 November 2019. The team played 2 matches in Ho Chi Minh, results below.</p> <p>23 Nov – Vietnam (Singapore lose 90-95) 24 Nov – Hong Kong (Singapore lose 68-76)</p> <p>Team Officials: Mikell Koh (Team Manager), Hsu Tung Ching (Head Coach), Koh Meng Koon (Assistant Coach), Ian Rezel Bryce (Physio, attached from SSI)</p> <p>Athletes: Kwek Wei Meng Leon, Goh Kok Chiang Delvin, Muhammad Naqib Bin Borhan, V Lavin Raj, Rengarajan Vignesh, Wong Wei Long, Toh Qing Huang, Isaac Low Jui Kwang, Wong Zhong Han, Han Xingyuan, Tan Chin Hong, Kelvin Lim Hong Da</p>
1.1.4	<p><u>30th Southeast Asian Games</u> The men’s national team finished 5th out of 8 teams in the 2019 SEA Games held in Manila, Philippines.</p> <p>4 Dec – Group Stage – Philippines (lose 58-110) 5 Dec – Group Stage – Vietnam (lose 78-99) 6 Dec – Group Stage – Myanmar (win 102-62) 8 Dec – 5th/6th Placing – Malaysia (win 89-75)</p> <p>Team Officials: Hsu Tung Ching (head coach), Koh Meng Koon (assistant coach), Mikell Koh (team manager), Ian Rezel Bryce (physio – attached by SSI).</p> <p>Athletes: Goh Kok Chiang Delvin, Han Xingyuan, Kwek Wei Meng Leon, Larry Liew Hua Sen, Kelvin Lim Hong Da, V Lavin Raj, Tan Chin Hong, Toh Qing Huang, Wong Wei Long, Wong Zhong Han, Rengarajan Vignesh, Isaac Low Jui Kwang</p>
1.1.5	<p><u>International Friendly – Hong Kong</u> The men’s national selection played a friendly match against Hong Kong on 29 December 2019, as part of Hong Kong’s training tour. Singapore lost 70-73.</p> <p>Coach: Koh Meng Koon</p> <p>Athletes: Lim Yong Cheng Justin, Ng Kian Hao, Gavin Tay Wei Yu, Sim Zhen, Darren Ng Jian Liang, Mitchell Frederick Folkoff, John Ng Jing Lun, Kelvin Lim Hong Da, Toh Qing Huang, Low Wenqiang Russel, Ng Shi Yu, Muhammad Naqib Bin Borhan</p>
1.1.6	<p><u>National Team Training</u> Training was scheduled to resume in March 2020 but was postponed due to COVID-19.</p>

1.2	Women's National Team
1.2.1	<p><u>Squad</u> Ang Jasmine, Ang Siew Ting Pauline, Ang Zi Yi Lydia, Carissa Chan Hui Ern, Chan Chu Yin, Chin Wan Qing, Choo Jie Ying, Choong Si Ying Sara, Han Meiqi Priscilla, Jacqueline Chu Jia Jia, Koh Wei Bin, Lee Mi Yun Sharon, Lim Jia Min, Lim Rui Jia Alanna, Lim Yi Jieh Edna, Lim Zhi Yan Amanda, Poon Shuwen Cheryl, See Kai Ting Shermaine, Tang Choy Ting, Yeo Yin Siew Bernice, Tok Hui Min, Han Xingyue</p>
1.2.2	<p><u>National Team Training</u> Training was scheduled to resume in March 2020 but was postponed due to COVID-19.</p>

1.3	U18 National Teams
1.3.1	<p>The U18 national teams were formed in January 2020, but their trainings have been suspended due to COVID-19.</p> <p><u>U18 Men's Squad</u> Lim Jing Jie, Dervin Leiroy Rajandhran, Amos Tai, Shayan Mehdi Nejad, Ng Ruixiang Jaden, Sim Yi Brendon Ariffin, Muhamad Shafiq Bin Ali, Peh Chi Leong Nicholas, Damien Yau Chi Kiat, Chiam Ming Yao, Adam Tan, Justen Chiam Yue Jun, Chin Jhin Tze, Tan Kian Seng Branson, Mah Jun Hao, Pan Minghui, Carl Belanger, Muhammad Amirul Miran Bin Muhammad Rizal, Tor Lok Yao, Zibor Abdul Shakur Preye, Alpha Kelvin Isaac Bin Muhammad McKevin Lawrence, Jonathan Ng, Ming Hanqing, Lau Dong Xuan Adler, Tsai Qi Xun Azel, Zachary Jian-Kai Helzer, Zachary Zitur, Teo Yung Juen</p> <p><u>U18 Women's Squad</u> Nurul Asha Affida Binte Akashah, Ang Wenyi, Rachel Ang Rui Ci, Cheah Kang Yee, Tori Chua, Alisa Sarah Bte Jefri, Valarie Lim Xue Er, Atalanta Lim En Xuan, Lim Lek Kar, Lim Yan Xuan Amabelle, Lim Xin Ru, Crystal Nathasha D/O Mathi Vanan, Nur Afifah Binte Misban, Nah Wei Lin Dania Ervianny, Ng Zi Xuan, Quek Jing Qian, Natasha Sanghar, Soh Rui Xuan ReeAnn, Kimberly Tay Ying Xuan, Thian An Ting, Yeo Suat Theng Hillary</p>

1.4	U16 National Teams
1.4.1	<p>The U16 national teams concluded their cycle in December 2019. Formation of the new batch of U16 national teams will be done sometime in July, should the COVID-19 situation improves.</p> <p><u>U16 Men's Squad</u> Adam Tan, Shayan Mehdi Nejad, Tan Miguel Giancarlo, Scott Tay Yong Jin, Ang Tze Haw, Jerome See Quan, Lew Sun Zhe, Joachim Teoh Jia Yew, Chua Yu You, Peh Chi Leong Nicholas, Mickelson Teo Jing Xiang, Choo Kai Xi Kasey, Lim Chong Jun Andre, Victor Chong Li Sheng, Teo Yung Juen, Teow Kai Xun, Zachariah Fleming Tan, Hershil Mahesh Balani, Zibor Abdul Shakur Preye, Foo Jing Lui Jonah, Chiam Ming Yao, Wong Bo-En Ethana, Mah Jun Hao</p> <p><u>U16 Women's Squad</u> Arshia Bansal, Belinda Lee Bao Hui, Cassidy Hueses Wong, Crystal Nathasha D/O Mathi Vanan, Emilia Mulijana, Fatin Nazura Binte Mohammad Rafi, Jolene Ong Xuan Hui, Jovita Lee Jia En, Lacsado Shaniah Santiago, Lai Hor Ying Matilda, Lew Si Hui, Li Zixi, Lim Lek Kar, Lim Yann Ying Kayla, Low Engie, Marilyn Goh Hui Ting, Natasha Sanghar, Ng Kai Xin Charmaine, Ng Wei Yan Selene, Nur Afrina Binte Mohamed</p>

	Israq, Nurul Asha Affida Binte Akashah, Nurul Haziqah, Nurul Shakira Binte Zainal, Poh Gina Jess, Rachel Ang Rui Ci, Shayne Yeo Xin Hui, Tan Rui Er Samantha, Tanya Tan, Tori Chua, Wee Yun Hui, Yeo Suat Theng Hillary
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1.5	14U National Teams
1.5.1	The first selection trial for the 14U national squads happened on 1 February 2020. The second trial was supposed to happen on 8 February 2020, but was suspended due to the COVID-19 situation.

1.6	List of National Coaches																																																												
	<table border="1"> <thead> <tr> <th>Squad</th> <th>Role</th> <th>Coach</th> <th>Appointment Term</th> </tr> </thead> <tbody> <tr> <td rowspan="2">Men's National Team</td> <td>Head Coach</td> <td>Neo Nam Kheng</td> <td>31 December 2021 After 31st Sea Games</td> </tr> <tr> <td>Assistant Coach</td> <td>To be appointed</td> <td></td> </tr> <tr> <td rowspan="2">Women's National Team</td> <td>Head Coach</td> <td>To be appointed</td> <td></td> </tr> <tr> <td>Assistant Coach</td> <td>To be appointed</td> <td></td> </tr> <tr> <td rowspan="2">Men's U18 National Team</td> <td>Head Coach</td> <td>Lim Kwee Chai</td> <td>31 December 2020</td> </tr> <tr> <td>Assistant Coach</td> <td>Tan Siong Leng</td> <td>31 December 2020</td> </tr> <tr> <td rowspan="2">Women's U18 National Team</td> <td>Head Coach</td> <td>Chiew Poh Leng</td> <td>31 December 2020</td> </tr> <tr> <td>Assistant Coach</td> <td>Lim Bee Lian</td> <td>31 December 2020</td> </tr> <tr> <td rowspan="2">Men's U16 National Team</td> <td>Head Coach</td> <td>Tan Siong Leng</td> <td>31 December 2020</td> </tr> <tr> <td>Assistant Coach</td> <td>Lee Boon Hian</td> <td>31 December 2020</td> </tr> <tr> <td rowspan="2">Women's U16 National Team</td> <td>Head Coach</td> <td>Sng Seg Mong Adrian</td> <td>31 December 2020</td> </tr> <tr> <td>Assistant Coach</td> <td>Wang Yingzhao</td> <td>31 December 2020</td> </tr> <tr> <td rowspan="2">Boys' U14 National Team</td> <td>Head Coach</td> <td>Ong Chee Kien</td> <td>31 December 2020</td> </tr> <tr> <td>Assistant Coach</td> <td>Hui Guo Rong</td> <td>31 December 2020</td> </tr> <tr> <td rowspan="2">Girls' U14 National Team</td> <td>Head Coach</td> <td>Chin Wan Qing</td> <td>31 December 2020</td> </tr> <tr> <td>Assistant Coach</td> <td>Gary Yeo Jun Yuan</td> <td>31 December 2020</td> </tr> </tbody> </table>	Squad	Role	Coach	Appointment Term	Men's National Team	Head Coach	Neo Nam Kheng	31 December 2021 After 31 st Sea Games	Assistant Coach	To be appointed		Women's National Team	Head Coach	To be appointed		Assistant Coach	To be appointed		Men's U18 National Team	Head Coach	Lim Kwee Chai	31 December 2020	Assistant Coach	Tan Siong Leng	31 December 2020	Women's U18 National Team	Head Coach	Chiew Poh Leng	31 December 2020	Assistant Coach	Lim Bee Lian	31 December 2020	Men's U16 National Team	Head Coach	Tan Siong Leng	31 December 2020	Assistant Coach	Lee Boon Hian	31 December 2020	Women's U16 National Team	Head Coach	Sng Seg Mong Adrian	31 December 2020	Assistant Coach	Wang Yingzhao	31 December 2020	Boys' U14 National Team	Head Coach	Ong Chee Kien	31 December 2020	Assistant Coach	Hui Guo Rong	31 December 2020	Girls' U14 National Team	Head Coach	Chin Wan Qing	31 December 2020	Assistant Coach	Gary Yeo Jun Yuan	31 December 2020
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2	COACHES EDUCATION												
2.1	<u>4th SG-Coach Level One Integrated Course (Basketball)</u> BAS conducted the 4th SG-Coach Level One Integrated Course (Basketball) from 11 November 2019 to 11 January 2020. A total of 28 participants passed the course												
2.2	<u>Coaching Clinics</u> The following coaching clinics were organised.												
	<table border="1"> <thead> <tr> <th>S/N</th> <th>Date</th> <th>Venue</th> <th>Clinic Instructor</th> <th>Topic</th> <th>Remarks</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>22/07/2019</td> <td>BAS Court</td> <td>Dean</td> <td>Dean Vickerman</td> <td></td> </tr> </tbody> </table>	S/N	Date	Venue	Clinic Instructor	Topic	Remarks	1	22/07/2019	BAS Court	Dean	Dean Vickerman	
S/N	Date	Venue	Clinic Instructor	Topic	Remarks								
1	22/07/2019	BAS Court	Dean	Dean Vickerman									

			2	Vickerman	Coaching Clinic	
	2	15/01/2020	BAS Conference Room	Xiangxi Gao	Numbers Don't Lie: Basketball Statistics and Analytics That Can Help Your Team Improve	
	3	06/02/2020	NYSI @ Kallang	NYSI	Planning an Effective Age Appropriate Training Programme	For national youth coaches
	4	12/02/2020	NYSI @ Kallang	NYSI	Nutrition and Hydration	For national youth coaches
	5	19/02/2020	BAS Conference Room	NYSI	Instilling a Growth Mindset in Youth Athletes	For national youth coaches
	6	08/03/2020	BAS Court 2	Annie-La Fleur	Communicating with Athletes: Speak Less, Learn More	Cancelled due to COVID-19
	7	16/03/2020	BAS Court 2	Bob Pierce	Model Team Practice from USA, China and Japan	
	8	18/03/2020	BAS Court 2	Bob Pierce	Offense, Individual and Team	
	9	20/03/2020	BAS Court 2	Bob Pierce	Defense, Individual and Team	
2.3	<p>2019 SBP Coaches' Summit – Manila, Philippines</p> <p>FIBA hosted a coaching clinic in Manila, Philippines from 20-21 July and invited all Southeast Asian national federations to nominate one male and one female coach to attend the seminar.</p> <p>FIBA covered food and accommodation, while the national federations will cover the coaches' airfare. BAS approved via MR#01-2019 to subsidize 70% (of \$300) of the coaches' airfare. The coaches will cover the remaining 30%.</p> <p>Sng Seg Mong Adrian (Head Coach, U16 Women's) and Hannah Ho Yoke Mei (Assistant Coach, Senior Women's) were shortlisted and attended the clinic.</p>					

3	OTHERS								
	<p>IBF Youth Leaders Basketball Cup 2019</p> <p>The IBF Youth Leaders Basketball Cup 2019 was held in Bali, Indonesia from 27-29 September 2019. This was a mixed 3x3 U18 international tournament (2 boys and 2 girls in a team) for countries in Southeast Asia and the Pacific Islands. The four players were split into teams comprising of players from other countries.</p> <table border="1"> <thead> <tr> <th>Role</th> <th>Name</th> </tr> </thead> <tbody> <tr> <td>Athlete (Female)</td> <td>Lim Yan Xuan Amabelle</td> </tr> <tr> <td>Athlete (Female)</td> <td>Valarie Lim Xue Er</td> </tr> <tr> <td>Athlete (Male)</td> <td>Reuben David Faustino Amado</td> </tr> </tbody> </table>	Role	Name	Athlete (Female)	Lim Yan Xuan Amabelle	Athlete (Female)	Valarie Lim Xue Er	Athlete (Male)	Reuben David Faustino Amado
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Athlete (Female)	Valarie Lim Xue Er								
Athlete (Male)	Reuben David Faustino Amado								

	Athlete (Male)	Wong Teng Yew			
	Team Leader	Lim Zhi Yan Amanda			
	Team	Date	Stage	Score	Win/Loss
	Amabelle's Team	28 September	Pool Phase	3-6	Loss
		28 September	Pool Phase	0-6	Loss
		29 September	Pool Phase	2-11	Loss
	Valarie's Team	28 September	Pool Phase	7-2	Win
		28 September	Pool Phase	10-13	Loss
		28 September	Pool Phase	11-8	Win
		29 September	Pool Phase	9-8	Win
		29 September	Quarter-Final	9-8	Win
		29 September	Semi-Final	10-11	Loss
	Reuben's Team	28 September	Pool Phase	9-4	Win
		28 September	Pool Phase	2-7	Loss
		28 September	Pool Phase	6-4	Win
		29 September	Pool Phase	10-5	Win
		29 September	Quarter-Final	4-7	Loss
	Teng Yew's Team	28 September	Pool Phase	4-10	Loss
		28 September	Pool Phase	13-10	Win
		29 September	Pool Phase	5-10	Loss
		29 September	Pool Phase	7-9	Loss
	<u>SOF-Peter Lim Scholarship 2019</u> Carissa Chan Hui Ern was awarded with the scholarship under the High Performance category.				

Prepared by:

Mr Allen Lee Wei Ming
Chairman, Coaching & Development Committee
Basketball Association of Singapore

ANNUAL GENERAL MEETING ANNUAL REPORT FOR MARKETING & PUBLICITY COMMITTEE FROM 1 APRIL 2019 TO 31 MARCH 2020

1. Marketing & Publicity Committee

Chairman: Mr Mikell Koh

Members: Mr Stephen Loo

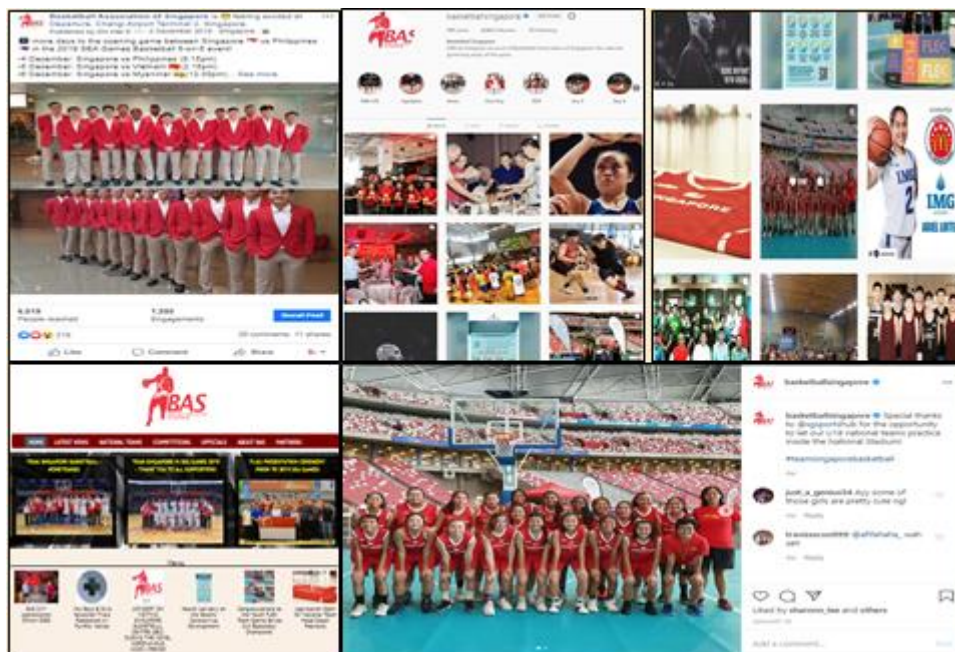
Mr Douglas Lam

Ms Amanda Lim

Ms Chin Wan Qing

Staff: Mr Ng Zhi Wei (*Marketing & Publicity Manager*)

Marketing & Publicity Committee plays a key role in taking measure to increase public awareness in basketball with a significant attention to digital marketing, as well as increasing the sustainability of the Association through obtaining sponsorship revenue streams.



2. Publicity: Digital Media & Live Broadcasting

Marketing & Publicity Committee have always been exploring and fine-tuning its publicity plans in line with its digital marketing strategies. The emphasis is to regularly publish quality content to reach out to the wider public.

To ensure greater accessibility and relevancy, M&P have been actively working with our providers to regularly updating BAS website user-interface through 'add-ons'. One such significant add-on includes an "E-Donate" tab on the website for easy access from public donations.

M&P Committee also collaborate with third parties such as Genius Sports and 1 Play Sports for Game-Day live user-friendly statistics and live streaming of games such as the 2019 ICBC NBL & WNBL flagship tournaments. M&P also keep fans regularly updated on major tournaments such as the 2019 SEA Games on our digital platforms, allowing basketball fans to enjoy closer top-tier basketball action.






Major Tournaments/ Games	Events/ Courses
<ul style="list-style-type: none"> • Youth FLEX Team Sports Series 3x3 Basketball, January 2020 • ICBC Cup 2019 • 38th MILO Junior Championships 2019 • Pesta Sukan Basketball 2019 • IBF Youth Leaders Cup, July 2019 • ICBC NBL 2019 • WNBL 2019 • Rigerer-BAS 3x3 National Championships, October 2019 • Men's Senior NT Training Trip to Xi'an, China October 2019 • Men's Senior NT Friendlies vs Hong Kong, Bangladesh and Maldives, Oct-Dec 2019 • SEA Games 2019 • Active-SG BAS NBL Qualifying Round 2019 	<ul style="list-style-type: none"> • Dean Vickerman Basketball Coaching Clinic, July 2019 • SMS Ms Sim Ann's Visit to the Men's Senior NT Training Session, October 2019 • Coaching Course: <i>Numbers Don't Lie</i>, January 2020 • 2020 CNY Appreciation Dinner • SG-Coach Integrated Level 1 Basketball Coaching Courses • The Straits Times Interview with BAS President, March 2020 • Bob Pierce Coaching Clinic Series, March 2020

Live Broadcasting of Games		
		Tournaments
Broadcasting Provider	<i>ToggleSG, MediaCorp</i>	<ul style="list-style-type: none"> • SEA Games 2019
	<i>1 Play Sports</i>	<ul style="list-style-type: none"> • ICBC NBL 2019 • WNBL 2019


3. Summary of Engagement in Digital Media Platforms and Website

Quick Summary of BAS Digital Media Platforms		
Platform	Year 2020	Year 2019
Website	8.7K Viewership (Monthly Average)	8K Viewership (Monthly Average)
Facebook	10.1K Likes	9.1K Likes
Instagram	5K Followers	3.7K Followers




BAS Facebook

- 10,176 Likes, 10,515 Followers
- Total Posts Reach for FY2019: 721052
- An average of 10% increment of total fan base (number of likes) annually.



BAS Instagram

- 5,015 Followers
- An average of 3,000 Post Reach & 8,900 Impressions weekly.
- An average of 35% increment of total fan base (number of followers) annually.



BAS Website

- Total number of unique visitors: for FY2019: 53,631
- Total number of page viewership for FY2019: 104,412
- Total number of page viewership for FY2019: 8,701 (monthly Average)
- At least 10% increment of total page viewership annually.

4. Summary of Sponsorships from 1 April 2019 to 31 March 2020

Total Sponsorship Value for the period: \$350,837.20	
Cash Sponsorship	Value-in-Kind Sponsorship
<ul style="list-style-type: none"> ICBC Bank Rigorer Singapore 	<ul style="list-style-type: none"> The Sports Care Centre Singapore MILO (Nestle Singapore) Sunlight Sports Kin Teck Tong Molten
	<ul style="list-style-type: none"> 2020 CNY Appreciation Dinner – Donation-in-Kind from: New Balance, Puma, VP Mr Bob Tor, Golden Travel (Courtesy of VP Mr Bob Tor) & Skylight Giftsets by Mr Chua Leong Hai (Courtesy of Mr Stephen Loo).

5. Conclusion

Digital marketing is and will continue to be one of BAS's important drivers on its mission to increase public awareness and in turn, the participation rate in line with BAS's vision to develop basketball as the team sport of choice.

Marketing & Publicity Committee also recognised the importance of contributions of sponsorships and had worked extremely hard in the FY2019 to obtain new sponsors as well as retaining current ones. M&P Committee will continue to grow its revenue streams and achieve sustainability in line with the MYSP.

On a final note, M&P Committee would like to thank all sponsors, partners, donors and volunteers (including all volunteer photographers) whom had selflessly provided monetary terms, Value-in-Kind and a helping hand to BAS for the promotion of basketball.

Prepared by:

**Mr Mikell Koh
Chairman, Marketing & Publicity Committee
Basketball Association of Singapore**

**ANNUAL GENERAL MEETING
ANNUAL REPORT FOR TECHNICAL COMMITTEE
FROM 1 APRIL 2019 TO 31 MARCH 2020**



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1. Technical Committee

1.1 Organization Chart

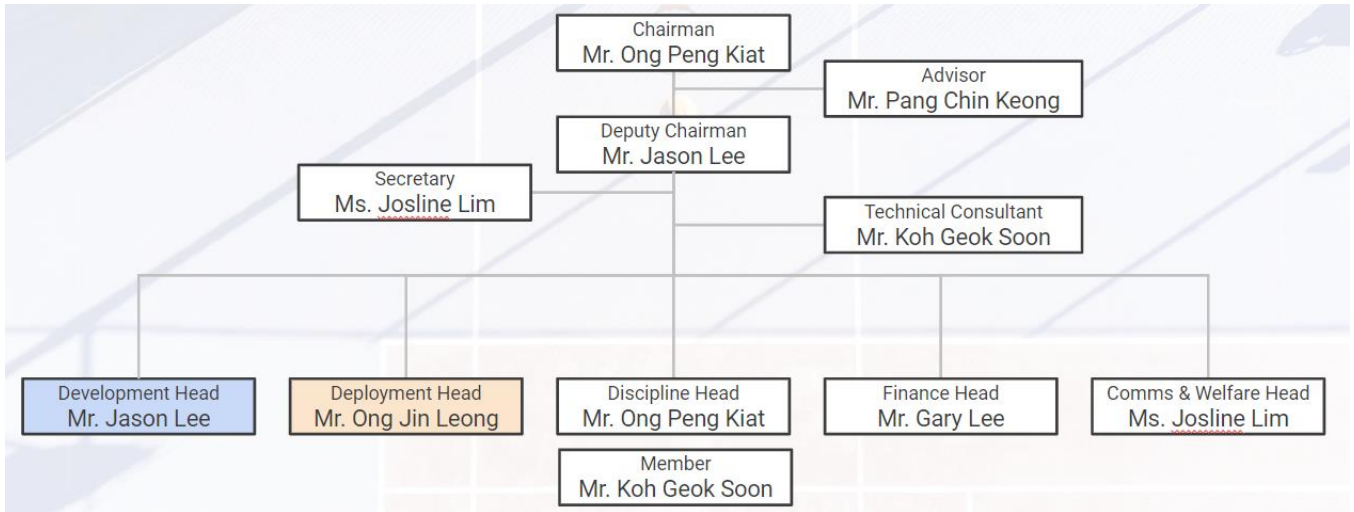


Figure 1: TC Organization Chart, *extracted 1st TC meeting held on 31 August 2019*

1.2 Roles and Responsibilities

Chairman	Make strategic decisions and directives
Deputy Chairman	Assists Chairman to fulfil his objectives Temporary stand-in for Chairman to make strategic decisions in event Chairman is unable to discharge his duties (i.e. vacation / on a work trip)
Development Head	Setup TO development pathway Setup and execute TO development activities Setup evaluation for TO Skills & Competence
Deployment Head	Setup deployment SOP & ensure TO deployment in all tournaments Updates TC of deployment activities as well as game incident reports (if any)
Finance Head	Manages Financial aspect and works closely with Chairman and relevant stakeholders for activities
Communications & Welfare Head	Manages mass communications & TO interaction activities Ensures TO eligible welfare are taken care of
Discipline Head	Proposes solutions / closure to TO discipline issues

Figure 2: TC Roles & Responsibilities, *extracted 1st TC meeting held on 31 August 2019*

1.3 Registered TOs Infographic

The Technical Officials community has a strength of 267 after registrar cleanup exercise earlier 2019. The infographics are shown in Figure 3 below:

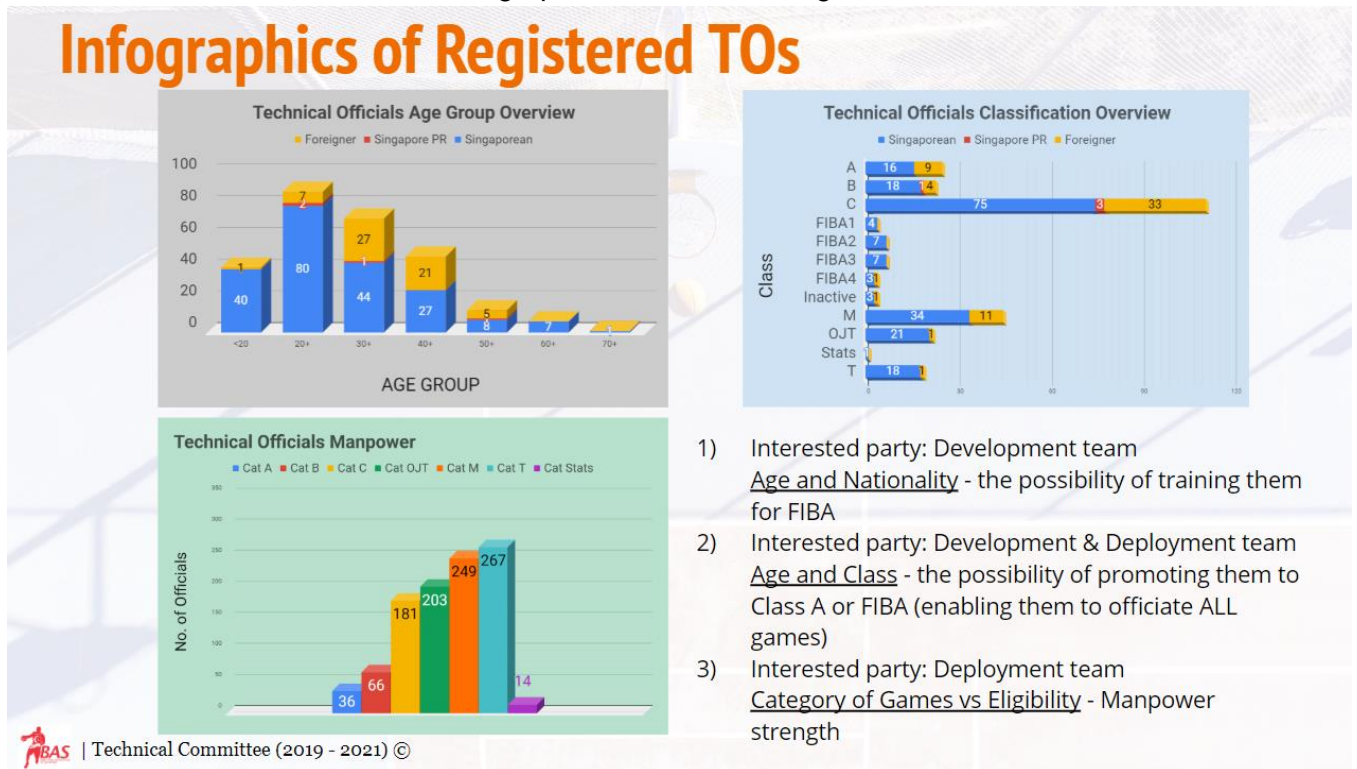


Figure 3: Infographics, extracted MYSP presentation by TC held on 9 Sep 2019

2. Communication & Engagement

2.1 Definition of Vision & Mission

The Vision & Mission was defined on the basis of the current community and aims to improve the environment for all stakeholders. The handbook will reflect the spirit of the vision & mission defined.

2.2 Broadcast & Feedback Channel

Standard Operating Procedures have been set up for communications to all stakeholders.

- i. Unified channel has been set up.
- li. Restructure of BAS Officials website to be in line with FIBA's directive.
 - a. Completed
 - ◆ Courses and information for refereeing, score table and statistics
 - ◆ General information on camps, clinics, seminars etc.
 - ◆ Links to www.fiba.com
 - ◆ Internet facilities: Distribution of rosters, individual communication
Data Base: National Database for all officials. (FIBA, National Leagues, National Championships, Level 2 or 3 at least)
 - b. Work in Progress
 - ◆ Points of emphasis
 - ◆ Rule interpretations
 - ◆ Policies and procedures (Complete partially)

Our website has a real-time reporting tool to measure the effectiveness and efficiency of the information published.

- iii. For local community
 - a. WhatsApp channel has been set up, used for broadcasting information and assignments primarily.
 - b. Members portal to access a full list of available assignments.



Figure 4: Stakeholders of Technical Committee, extracted 2nd TC meeting held on 5 October 2019

2.3 Engagement

- i. Facebook
 - a. Established in October 2019; aims to increase engagement with the local and overseas community on basketball rules in specific.
 - b. Till date, we have 338 followers inclusive of local and overseas technical experts.
 - c. Highest organic reach: 1522
- ii. Online E-learning Portal
 - a. Trial run with Bukit Batok Secondary School back in 2019 as well as the recent L2 Referee Course. Received positive feedback thus far.

2.4 Operations Improvement

We have automated the following manual process and brought them online for easy access.

- i. Registration of Local Technical Officials and 2 rounds of registrar verification.
- ii. Registration of courses and online payment
- iii. Request for Officiating Services
- iv. Evaluation of Class A and B officials
 - a. Videos are uploaded online for Evaluators to access at their own convenience and evaluation forms are made available online with appropriate access rights.

3. Development of Technical Officials

3.1 FIBA Development Programmes

3.1.1 FIBA Table Officials Programme (FITOP)

There were 30 candidates identified to participate in FITOP. This is an online programme organised by FIBA. There were 28 candidates who were successful in obtaining the FITOP license, which qualifies the holder to table officiate FIBA associated international games. The licence is valid until 31 Aug 2021.

3.1.2 FIBA Statisticians Workshop (Postponed due to CoVid-19)

This workshop is a license renewal for FIBA statisticians. Due to FIBA travel restrictions amidst the CoVid-19 pandemic, the FIBA Statistician Workshop has been postponed until further notice.

3.1.3 FIBA Asia Referee Clinic (Postponed due to CoVid-19)

This clinic provides a platform for local active FIBA referees to be nominated to govern sub-zone or FIBA Asia and/ or international games as FIBA officials. The active FIBA referees need to participate and pass the stipulated tests in the clinic held in Singapore in order to be nominated. Due to FIBA travel restrictions amidst the CoVid-19 pandemic, the FIBA Asia Referee Clinic has been postponed until further notice.

3.2 Local Development Programmes

3.2.1 Technical Officials Pathway

The TO development pathways were set up in alignment with FIBA directives and is published on the Technical Officials website <https://www.bas-officials.org/library/officials-pathway>

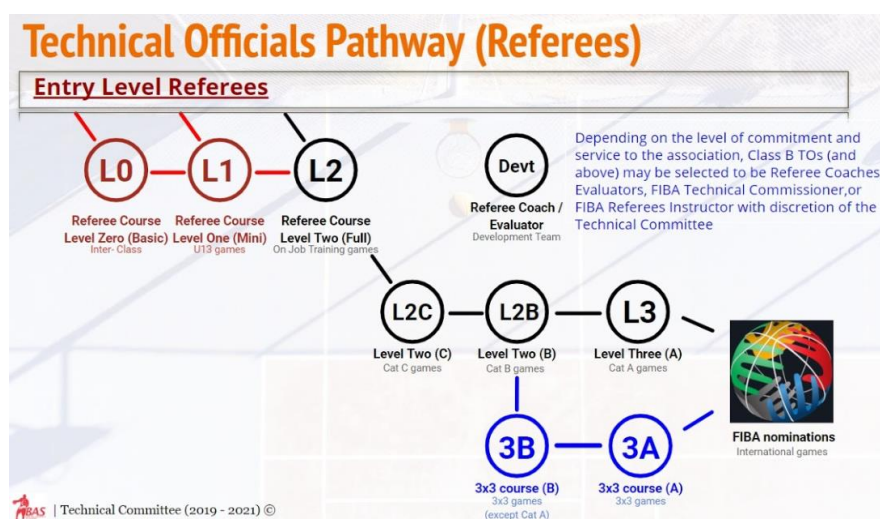


Figure 5: Technical Officials Pathway (Referees), extracted <https://www.bas-officials.org/library/officials-pathway>

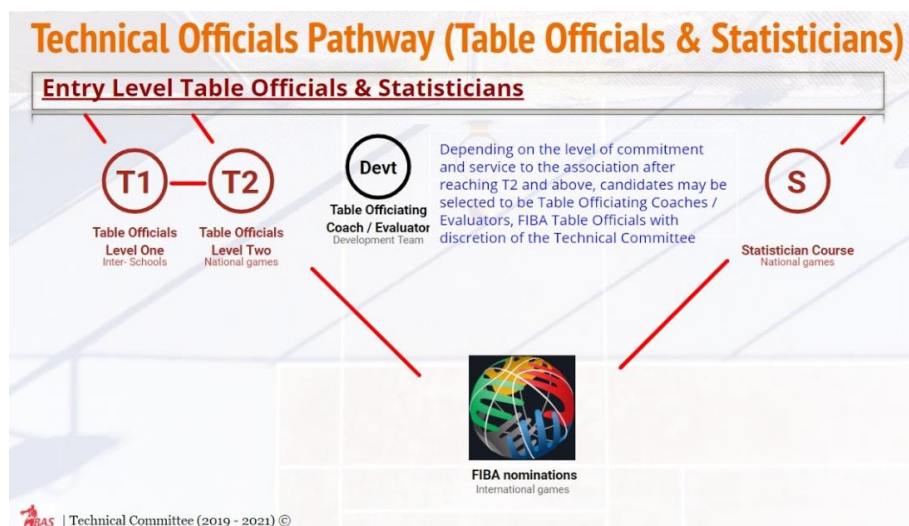


Figure 6 : Technical Officials Pathway (Table Officials and Statisticians),
 extracted <https://www.bas-officials.org/library/officials-pathway>

3.2.2 Referee Course Level 1 (Bukit Batok Secondary School)

Bukit Batok Secondary School is the first organization to receive the Level 1 Referee education after BAS curriculum / pathway alignment with FIBA. The course was held in Bukit Batok Secondary School on 3rd and 4th June 2019. 31 participants have gone through the course and are eligible to officiate inter- primary school games, if they so choose to register with the Technical Committee.

3.2.3 Statistician Workshop

This trial statistician workshop was held in Singapore Basketball Centre on the 21st November 2019. 10 participants have gone through the workshop. Special appreciation to Mr. Paul Ng and Mr. Ong Jin Leong for holding this workshop on a pro-bono basis. The Technical Committee will put more emphasis on statisticians due to a lack of manpower to support FIBA's initiatives and directive on the National Federation on this area.

3.2.4 Refresher & Gathering & Dialogue Session

A quick refresher to the FIBA rules as well as a Chinese New Year gathering and dialogue session was organised on the 8 February 2020. There were 35 participants in the great dialogue session which discussed the Strength, Weakness, Opportunities and Threats of our technical community and how we can achieve greater heights in the future.

3.2.5 Referee Course Level 2 (Postponed due to CoVid-19)

On the onset of the CoVid-19 situation, the Technical Committee has put in a Business Continuity Plan (BCP) as well as risk assessment together with the safety measures to be taken should the approved course still be conducted. However, the course is put on hold with respect to BAS President and Honorary Secretary's advice. The concerns of the postponement have been addressed in the TC report for 6th Management Committee Meeting 2019/2021.

3.2.6 Officials Licensing Programme 2020 (Work In Progress)

As part of improving the quality standards and alignment of judgement calls efforts, a series of activities are to be lined up for proposal to the Management Committee. Trials for such activities are in progress to ensure that these long term activities are workable and sustainable.

Example 1: Video Evaluation trials has also been completed for:

- i) Class A TOs in WNBL, NBL 2019
- ii) Class B TOs in SUNIG 2019
- iii) Class C TOs (OJT Video Evaluation)

These data will be considered during the Official Licensing Programme for TOs categorization

Example 2: Online classroom setup have been tried out with Bukit Batok Secondary School as a service recovery to the Referee Course Level 1. Further tests were supposed to be conducted with Referee Course Level 2 which was postponed. The Technical Committee will propose the execution of the Officiating Licensing Programme once the trials are completed.

Deployment (International & Local)

4.1 International Tournaments sanctioned by FIBA, FIBA ASIA & SEABA

Invitational Events in 2019:

Dates	Tournament Details	Technical Officials
20 to 24 APR	51st National Championship Location : Chinese Taipei	Mr. Mok Heng Quan (FIBA) Mr. Ong Jin Leong
10 to 19 MAY	Klang Men's Invitation Location : Klang, Malaysia	Mr. Ong Jin Leong
1 to 5 JUL	Cross Straits Youth Cup Location : Chinese Taipei	Mr. Goh Poh Seng Mr. Leong Chuen Wing (FIBA)

FIBA nominated events in 2019:

Dates	Tournament Details	Technical Officials
7 to 12 MAY	5th Asian University 3x3 Basketball Championship Location : Kinmen, Taiwan	Mr. Leong Chuen Wing (FIBA)
13 to 15 AUG	FIBA ASIA Champions Cup Location : Bangkok	Mr. Leong Chuen Wing (FIBA)
22 to 24 AUG	FIBA 3x3 U18 Asia Cup Location : Malaysia	Mr. Leong Chuen Wing (FIBA)
17 to 22 SEP	Terrific 12 Location : Macau	Mr. Leong Chuen Wing (FIBA)
29 NOV to 7 DEC	International Wheelchair Basketball Federation 2019 (IWBA) Asia Oceania Championship Location : Pattaya, Thailand	Ms. Ho Shuet Mei
1 to 10 DEC	South Asian Games Location : Kathmandu, Nepal	Mr. Leong Chuen Wing (FIBA) Mr. Chelton Tan (FIBA 3x3)

FIBA nominated events in 2020:

Dates	Tournament Details	Technical Officials
20 to 23 FEB	FIBA ASIA Cup 2021 Qualifiers Location : Jakarta, Indonesia	Mr. Leong Chuen Wing (FIBA)
DEC 2019 to MAR 2020	Asean Basketball League Season 2019/2020 Location : ASEAN countries <i>Note: The ASEAN Basketball League (ABL) announces that it is indefinitely suspending competitions due to the continued spread of COVID-19 in the region on 13 Mar 2020.</i>	Mr. Koh Geok Soon (FIBA Commissioner) Mr. Ong Peng Kiat (FIBA Commissioner) Mr. Allan Cheong (FIBA) Mr. Leong Chuen Wing (FIBA) Mr. Mok Heng Quan (FIBA) Mr. Yao Xiuxiu (FIBA) <i>*Table Officials & Statisticians for Singapore games are arranged by BAS.</i>

4.2 Local Tournaments

We have serviced a total of approximately 70 tournaments which includes:

- i. Friendly Games
- ii. Inter-schools, interhall games
- iii. Corporate Events
- iv. 3x3 games
- v. International Games

Full list can be found at:

- i. Year 2019: <https://www.bas-officials.org/upcoming-events/2019>
- ii. Year 2020:
 - Institute Varsity Polytechnic (IVP) Games
 - SIT Inter Cluster Games (3x3)
 - Youth FLEX Sports Series 3-on-3
 - FNE 3v3 Basketball Tournament
 - 4 x Friendly Games
 - Singapore School Games (Primary & Secondary)
 - SEASAC 2020 is cancelled and ROMP 2020 is postponed due to Covid-19

4. CoVID-19 Preventive Measures

At resumption of the activities that involves physical attendance after the circuit breaker measures have been lifted, the TC will strictly follow the government enforced safety measures i.e. Safe Entry procedure for contact tracing, safety distancing and temperature taking for such activities.

Prepared by:
Ms Josline Lim
Secretary, BAS Technical Committee

Checked by:
Mr Jason Lee
Deputy Chairman, BAS Technical Committee

Approved by:
Mr Ong Peng Kiat
Chairman, BAS Technical Committee

ANNUAL GENERAL MEETING ANNUAL REPORT FOR TOURNAMENT COMMITTEE FROM 1 APRIL 2019 TO 31 MARCH 2020

1. ICBC National Basketball League Division I 2019

Period: 3 July to 25 August 2019

Venue: Singapore Basketball Centre

Total Teams: 10 teams

Total Matches: 49 games

Final's Guest-of-Honour: Mr Cao Yunchuan, Deputy General Manager, ICBC Bank

Rankings:

- Champion – Siglap Basketball Club
- 2nd – Xin Hua Novu Blaze
- 3rd – Adroit
- 4th – SG Basketball
- 5th – Tagawa
- 6th – SAFSA
- 7th – SBPHK Hornets
- 8th – Tong Whye
- 9th – SBA
- 10th – PCW & Partners

Siglap Basketball Club won the competition after defeating Xin Hua Novu Blaze 73-62 in the Final. Rengarajan

Final's Most Valuable Player – Rengarajan Vignesh, Siglap Basketball Club

SBA and PCW & Partners loses their eligibility for next season, and will be replaced by the top 2 teams from the 2019 NBL Qualifying Round.

2. Women's National Basketball League 2019

Period: 9 July to 25 August 2019

Venue: Singapore Basketball Centre

Total Teams: 7 teams

Total Matches: 25 games

Final's Guest-of-Honour: Mr Khor Phee Ban, Deputy President, Basketball Association of Singapore

Rankings:

- Champion – Hillcrest Grays
- 2nd – Qian Xi Red
- 3rd – Siglap Basketball Club
- 4th – Qian Xi Blue
- 5th – Kembangan Chai-Chee
- 6th – Adroit Sheng Gong Culture
- 7th – G Hub Huskies

Hillcrest Grays won the competition after defeating Qian Xi Red 57-51 in the Final.

Final's Most Valuable Player: Cheryl Poon Shuwen, Hillcrest Grays

3. ActiveSG-BAS National Basketball League Qualifying Round 2019

Period: 9 November to 15 December 2019

Venue: Singapore Basketball Centre

Total Teams: 38 teams

Total Matches: 130 games

Final's Guest-of-Honour: Mr Hoo Boon Hock, President, Basketball Association of Singapore

Rankings:

- Champion – Nanyang
- 2nd – Hoops Factory
- 3rd – Sin Kee (SKC)
- 4th – Police Sports Association

Nanyang and Hoops Factory gained promotion to the 2020 NBL Division I season.

4. 38th MILO Junior Basketball Championships

Period: 10 to 29 June 2019

Venue: Singapore Basketball Centre

Total Teams: 49 teams

- U16 Boys – 14 teams
- U16 Girls – 13 teams
- U18 Boys – 16 teams
- U18 Girls – 6 teams

Total Matches: 149 games

Final's Guest-of-Honour: Ms Chua Hui Hui, Senior Brand Manager, Nestle Pte Ltd

Rankings	Champion	Runner-Up	Third	Fourth
U16 Boys	SBA	Siglap Basketball Club (Red)	Sin Kee (Red)	NOVU Blaze
U16 Girls	G Hub Huskies Swift	Singapore Sheng Gong Culture – Red	Hillcrest Grays B	Nanyang Girls' High School
U18 Boys	Siglap Basketball Club (Black)	Sin Kee (Red)	SBA	Tagawa
U18 Girls	T-Net @ Bukit Merah	Siglap Basketball Club	Singapore Sheng Gong Culture - Red	Hillcrest Grays

5. GetActive! Singapore Pesta Sukan 2019

This event was held from 13 July to 4 August at Clementi Sports Hall. A total of 16 categories in 2 disciplines was organized. BAS President Mr Hoo Boon Hock was the Guest-of-Honour for the Basketball 5v5 finals on 4 August.

The table below shows the total number of participating teams.

<u>5v5 – 116 teams</u>	<u>3x3 – 93 teams</u>
Men's Open – 61 teams	U18 Boys – 9 teams
Women's Open – 16 teams	U18 Girls – 4 teams
Men's Masters 40 Years – 18 teams	U16 Boys – 10 teams
Men's Masters 50 Years – 4 teams	U16 Girls – 4 teams
Women's Masters 35 Years – 4 teams	U14 Boys – 9 teams
Men's Corporate – 13 teams	U14 Girls – insufficient teams
Women's Corporate – insufficient teams	U12 Boys – 11 teams
	U12 Girls – 8 teams
	U10 Boys – 21 teams
	U10 Girls – 7 teams
	U7 Boys – 10 teams
	U7 Girls – insufficient teams

The top three teams for each category is listed in the table below.

Discipline	Category	Champion	Runner-Up	Third
5v5	Men's Open	Focus Paint	SBA	Nanyang
	Women's Open	Hillcrest Grays	Siglap Basketball Club	Qian Xi Red
	Men's Master 40	Singapore Xin Hua Sports Club	Eng Tat Hornets	Team Glass
	Men's Master 50	Tong Whye 50	Ocean Basketball Club	QunYou
	Women's Master 35	Kembangan Chai-Chee CSC	Qian Xi	Lingyun
	Men's Corporate	SG Basketball	Sands Hotshots	Police Sports Association
3x3	U18 Boys	Blazers Red	Cheeseburger No Cheese	Keat Hong Youth Blue

	U18 Girls	Qian Xi	Nanyang	G Hub Huskies
	U16 Boys	Keat Hong CSC Youth	Siglap CSC A	SBA
	U16 Girls	T-Net	Qian Xi	SCGS
	U14 Boys	Jr Gilas 4.0	SBA	Primehoops
	U12 Boys	CCK – Jr Gilas 4.0	SG Basketball White	Bedok CSC Youth
	U12 Girls	SG Basketball Red	Yangzheng 3	SG Basketball Black
	U10 Boys	ABA Team 1	ABA Team 11	SBA
	U10 Girls	SG Basketball	Yangzheng 6	Yangzheng 5
	U7 Boys	SG Basketball	ABA Team 2	ABA Team 6

6. FIBA Asia Champions Cup – East Asia Qualifiers

SAFSA, the 2018 national champion, earned the right to represent Singapore in this international club competition. A total of 4 teams from the East Asia region participated. The top two teams from this competition will qualify to the FIBA Asia Champions Cup. SAFSA finished 4th in this competition, out of 4 teams.

Result:

- 13 August – SAFSA 52-106 HiTech (Thailand)
- 14 August – SAFSA 46-100 Fubon Braves (Chinese Taipei)
- 15 August – SAFSA 78-81 Punjab Police (India)

Roster: Gavin Tay Wei Yu, Shamus Poh Chong Yi, Herman Chan Hoe, Kwek Wei Meng Leon, Tan Jun Wei, Toh Tze Cong, Ong Jun Jie, Ng Jun Xavier, Muhammad Naqib Bin Borhan, Goh Kok Chiang Delvin, Benjamin Lim Wen De, Koh Chee Siang

7. IBF Youth Leaders Cup – Singapore Qualifiers

The IBF Youth Leaders Cup Singapore Qualifiers was held on 6 July 2019 at Singapore Basketball Centre. A total of 12 teams participated in a mixed 3x3 U18 competition. This is a FIBA initiative, and the winning team of 2 boys and 2 girls represented Singapore in the IBF Youth Leaders Cup in Bali, Indonesia.

The event details were entered into FIBA 3x3 Eventmaker, making this an official FIBA endorsed event.

- Champion – WannaBe
- 2nd – I Want Go Bali
- 3rd – Blazers Black
- 4th – Exito

8. Rigorer-BAS 3x3 National Championships

The Rigorer-BAS 3x3 National Championships was held on 19 & 20 October 2019 at Singapore Basketball Centre. A total of 27 teams participated.

The event details were entered into FIBA 3x3 Eventmaker, making this an official FIBA endorsed event.

- Women's Open – 4 teams
- U23 Men – 7 teams
- U23 Women – 6 teams
- U18 Men – 6 teams
- U18 Women – 4 teams

The standings of the teams as follow:

	Women's Open	U23 Men	U23 Women	U18 Men	U18 Women
Champion	Siglap PANZ	SAFSA	Qian Xi Red Wine	Friendly People	Qian Xi Orange Juice
Runner-Up	Qian Xi Blue Uno	Fkglen	Qian Xi Chili Pepper	Who Is This	Siglap
Third	Qian Xi Red Ruby	Blazers White	Blazers Red	Blazers Blue	Blazers Green

9. Youth FLEX 3x3 Tournament

BAS co-organised this tournament with SportsHub, as part of the National Stadium Open House 2020.

The event took place on 19 January 2020 inside the National Stadium, with 12 men's and 12 women's team participating.

	Men's Open	Women's Open
Champion	JVRT	Butchers
Runner-Up	Blazers Black	Hoops I Did It Again
Third	Blue Spin	YYSC

10. Associate Club Members & Players Licensing

BAS implemented the players licensing and associate club membership starting from the 2019 NBL Division I and WNBL season.

All teams that take part in BAS competitions will need to be minimally Associate Members. Associate Members shall have no voting rights.

21 clubs have renewed their membership for 2020, out of 27 initially registered clubs.

11. Disruption Caused by COVID-19

The U18 and U16 national championships will postponed from June to December 2020 due to COVID-19.

Other competitions affected are the Masters Tournament and possibly NBL Division I, WNBL and NBL Qualifying Round as it will be a challenge to squeeze all these competitions into a short timeframe if and when the COVID-19 situation improves.

Prepared by:

**Mr Yap Hwee Tat
Chairman, Tournament Committee
Basketball Association of Singapore**

Basketball Association of Singapore
(Unique Entity Number: S67SS0001J)

**Statement by the Management Committee
and Financial Statements
Financial Year Ended 31 March 2020**

KLP LLP
CHARTERED ACCOUNTANTS
Associated worldwide with JHI
13A MacKenzie Road Singapore 228676
Tel: 6227 4180 Fax: 6324 0213

**Basketball Association of Singapore
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Basketball Association of Singapore
Statement by the Management Committee
For the financial year ended 31 March 2020

Members of the Management Committee

The members of the Management Committee of the Association in office at the date of this report are:

Name	Designation
Mr Hoo Boon Hock	President
Mr Khor Phee Ban	Deputy President
Mr Ang Hwa Hee	Vice-President
Mr Chai Foo Ngee	Vice-President
Mr Pang Chin Keong	Vice-President
Mr Tor Teck Jin	Vice-President
Dr Koh Koon Teck	Honorary Secretary
Mr Stephen Loo	Assistant Honorary Secretary
Mr Teo Hock Hoe	Assistant Honorary Secretary
Mr Wayne Soo Hon Weng	Honorary Treasurer
Mr Ong Lien Wan	Assistant Honorary Treasurer
Mr Tan Tiong Chen	Ordinary Member / Kembangan Chai Chee CSC
Mr Tan Boon Leng	Ordinary Member / Min Yi Basketball Team
Mr Tan Jong See	Ordinary Member / Qian Xi Basketball Club
Mr Ong Peng Kiat	Ordinary Member / Siglap Community Sports Club / Technical Committee Chairman
Mr Glen Chua	Ordinary Member / Whye Nam Sports Association
Mr Jason Lew	Internal Auditor
Mr Allen Lee Wei Ming	Coaching and Development Committee Chairman
Mr Yap Hwee Tat	Tournament Committee Chairman
Mr Mikell Koh	Marketing and Publicity Committee Chairman
Mr Mohd Arfan	Disciplinary Committee Chairman

Name of bank

The bank for the Association is United Overseas Bank Limited.

Name of auditor

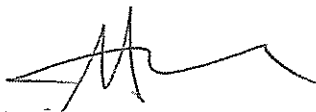
The financial statements of the Association is audited by KLP LLP.

**Basketball Association of Singapore
Statement by the Management Committee
For the financial year ended 31 March 2020**

We state that, in the opinion of the Management Committee,

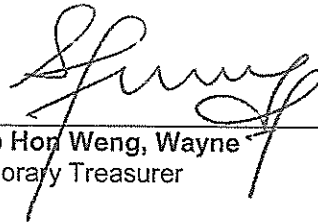
- (a) the financial statements of Basketball Association of Singapore (the "Association") are drawn up so as to give a true and fair view of the financial position of the Association as at 31 March 2020 and the financial performance, changes in funds and cash flows of the Association for the year ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

On behalf of the Management Committee



Hoo Boon Hock
President

Singapore,



Soo Hon Weng, Wayne
Honorary Treasurer

Independent Auditor's Report to the members of Basketball Association of Singapore

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Basketball Association of Singapore (the "Association"), which comprise the statement of financial position as at 31 March 2020, and the statement of comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 (the Societies Act), the Charities Act, Chapter 37 (the Charities Act) and other relevant regulations and Financial Reporting Standards in Singapore (FRSs) so as to present fairly, in all material respects, the state of affairs of the Association as at 31 March 2020 and the results, changes in funds and cash flows of the Association for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Statement by the Management Committee set out on pages 1 to 2.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management Committee for the Financial Statements

Management is responsible for the preparation and fair presentation of financial statements in accordance with the provisions of the Societies Act, the Charities Act and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

**Independent Auditor's Report to the members of Basketball Association of Singapore
(continued)**

Report on the Audit of the Financial Statements (continued)

Responsibilities of Management Committee for the Financial Statements (continued)

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

**Independent Auditor's Report to the members of Basketball Association of Singapore
(continued)**

Report on the Audit of the Financial Statements (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

We communicate with the Management Committees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion:

- (a) the accounting and other records required to be kept by the Association have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) There was no fund-raising activity conducted by the Association during the financial year ended 31 March 2020;

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Association has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Association has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

KLP LLP

Public Accountants and
Chartered Accountants

Singapore,

Basketball Association of Singapore
Statement of Financial Position
As at 31 March 2020

	<u>Note</u>	<u>2020</u> <u>S\$</u>	<u>2019</u> <u>S\$</u>
Assets			
Non-current assets			
Property, plant and equipment	4	41,830	117,344
Current assets			
Trade and other receivables	5	107,103	83,917
Prepayment		-	5,000
Fixed deposit	6	102,578	102,228
Cash and cash equivalents	7	2,208,758	2,013,515
		<u>2,418,439</u>	<u>2,204,660</u>
Total assets		<u>2,460,269</u>	<u>2,322,004</u>
Fund and liabilities			
Funds			
Accumulated fund		2,002,206	1,720,814
Building fund	8	275,531	339,361
Referee fund	9	10,909	10,909
Total funds		<u>2,288,646</u>	<u>2,071,084</u>
Current liabilities			
Other payables	10	171,623	250,920
		<u>171,623</u>	<u>250,920</u>
Total liabilities		<u>171,623</u>	<u>250,920</u>
Total equity and liabilities		<u>2,460,269</u>	<u>2,322,004</u>

The accompanying notes form an integral part of these financial statements.

Basketball Association of Singapore
Statement of Comprehensive Income
For the financial year ended 31 March 2020

	<u>Note</u>	<u>2020</u> S\$	<u>2019</u> S\$
Income	11	1,541,036	1,681,625
Other items of income			
Other income	12	93,443	64,695
Items of expense			
Depreciation of property, plant and equipment	4	(80,142)	(81,071)
Employee benefits expense	13	(330,086)	(347,464)
Other operating expenses	14	(942,859)	(1,091,960)
		<u>(1,353,087)</u>	<u>(1,520,495)</u>
Surplus before income tax		281,392	225,825
Income tax expense	15	-	-
Net surplus after tax and total comprehensive income for the year		<u>281,392</u>	<u>225,825</u>
Other comprehensive loss:			
Item that will not be reclassified to profit or loss			
Amortisation of building fund	8	(63,830)	(63,830)
Other comprehensive loss for the year, net of tax		<u>(63,830)</u>	<u>(63,830)</u>
Total comprehensive income for the year		<u>217,562</u>	<u>161,995</u>

The accompanying notes form an integral part of these financial statements.

Basketball Association of Singapore
Statement of Changes in Funds
For the financial year ended 31 March 2020

	<u>Accumulated fund</u>	<u>Building fund</u>	<u>Referee fund</u>	<u>Total funds</u>
	S\$	S\$	S\$	S\$
Balance as at 1 April 2018	1,494,989	403,191	10,909	1,909,089
Total comprehensive income/(loss) for the year	<u>225,825</u>	<u>(63,830)</u>	<u>-</u>	<u>161,995</u>
Balance as at 31 March 2019	1,720,814	339,361	10,909	2,071,084
Total comprehensive income/(loss) for the year	<u>281,392</u>	<u>(63,830)</u>	<u>-</u>	<u>217,562</u>
Balance as at 31 March 2020	<u><u>2,002,206</u></u>	<u><u>275,531</u></u>	<u><u>10,909</u></u>	<u><u>2,288,646</u></u>

The accompanying notes form an integral part of these financial statements.

Basketball Association of Singapore
Statement of Cash Flows
For the financial year ended 31 March 2020

	<u>2020</u>	<u>2019</u>
	<u>S\$</u>	<u>S\$</u>
Cash flows from operating activities		
Surplus before income tax	281,392	225,825
Adjustments for:		
Amortisation of building fund	(63,830)	(63,830)
Depreciation of property, plant and equipment	80,142	81,071
Loss on disposal of property, plant and equipment	3,105	-
Interest income	(4,817)	(655)
Operating cash flow before working capital changes	<u>295,992</u>	<u>242,411</u>
<i>Changes in working capital:</i>		
Prepayment	5,000	-
Trade and other receivables	(23,186)	(15,460)
Other payables	(79,297)	7,683
Cash flows generated from operating activities	<u>198,509</u>	<u>234,634</u>
Interest received	4,467	397
Net cash flows generated from operating activities	<u>202,976</u>	<u>235,031</u>
Cash flows from investing activity		
Purchase of property, plant and equipment	(7,733)	-
Net cash flows used in investing activity	<u>(7,733)</u>	<u>-</u>
Net increase in cash and cash equivalents	195,243	235,031
Cash and cash equivalents at the beginning of financial year	<u>2,013,515</u>	<u>1,778,484</u>
Cash and cash equivalents at the end of financial year (Note 7)	<u>2,208,758</u>	<u>2,013,515</u>

The accompanying notes form an integral part of these financial statements.

Basketball Association of Singapore
Notes to the Financial Statements
For the financial year ended 31 March 2020

These notes form an integral part and should be read in conjunction with the accompanying financial statements.

1. General

Basketball Association of Singapore (the "Association") is an Association registered in Singapore under Societies Act, Cap. 311. It was granted the status of an Institutions of a Public Character under the Charities Act, Chapter 37 from 8 April 2017 to 7 April 2020, subject to renewal.

The principal activities of the Association are those of promoting, enhancing and developing basketball activities.

The registered office is located at 601 Aljunied Avenue 1, #01-04 Singapore Basketball Centre, Singapore 389862.

2. Summary of significant accounting policies

2.1 Basis of preparation

The financial statements of the Association have been drawn up in accordance with the Charities Act, Cap. 37, Societies Act, Cap. 311, and Singapore Financial Reporting Standards ("FRS"). The financial statements have been prepared on a going concern basis under the historical cost convention except where a financing reporting standard requires an alternative treatment (such as fair values) as disclosed where appropriate in these financial statements.

The financial statements are presented in Singapore Dollar (S\$), which is the Association's functional currency.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Association has adopted all the new and amended standards which are relevant to the Association and are effective for annual financial periods beginning on or after 1 April 2019. Except for the adoption of FRS 116 Leases described below, the adoption of these standards did not have any material effect on the financial performance or position of the Association.

FRS 116 Leases

FRS 116 supersedes FRS 17 Leases, INT FRS 104 Determining whether an Arrangement contains a Lease, INT FRS 15 Operating Leases-Incentives and INT FRS 27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to recognise most leases on the statement of financial position.

2. Summary of significant accounting policies (continued)

2.2 Adoption of new and amended standards and interpretations (continued)

FRS 116 Leases (continued)

The Association has lease contract for office equipment. Before the adoption of FRS 116, the Association classified each of its leases (as lessee) at the inception date as either a finance lease or an operating lease. The accounting policy prior to 1 April 2019 is disclosed in Note 2.13.

Upon adoption of FRS 116, the Association applied a single recognition and measurement approach for all leases except for leases of low-value assets. The accounting policy beginning on and after 1 April 2019 as disclosed in Note 2.13. The standard provides specific transition requirements and practical expedients, which have been applied by the Association.

Leases previously accounted for as operating leases

The Association recognised right-of-use assets and lease liabilities for those leases previously classified as operating leases, except for leases of low-value assets. The right-of-use assets for the leases were recognised based on the carrying amount as if the standard had always been applied, using the incremental borrowing rate at the date of initial application. Lease liabilities were recognised based on the present value of the remaining lease payments, discounted using the incremental borrowing rate at the date of initial application.

The Association also applied the available practical expedients wherein it:

- used a single discount rate to a portfolio of leases with reasonably similar characteristics;
- relied on its assessment of whether leases are onerous immediately before the date of initial application as an alternative to performing an impairment review;
- applied the short-term leases exemption to leases with lease term that ends within 12 months of the date of initial application;
- excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application; and
- used hindsight in determining the lease term where the contract contained options to extend or terminate the lease.

As at 1 April 2019, the Association only has lease of low-value asset.

2.3 Standards issued but not yet effective

The Association has not adopted the following standards applicable to the Association that have been issued but not yet effective:

<i>Description</i>	<i>Effective for annual periods beginning on or after</i>
Amendments to References to the Conceptual Framework in FRS Standards	1 January 2020
Amendments to FRS 1 and FRS 8 Definition of Material	1 January 2020

The Management Committee expect that the adoption of the standards above will have no material impact on the financial statements in the year of initial application.

2. Summary of significant accounting policies (continued)

2.4 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

	<u>Years</u>
Computers	1
Equipment	5
Sport equipments	5
Furniture and fittings	5
Renovation	10
Leasehold improvements	16

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The useful lives, residual values and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

2.5 Impairment of non-financial assets

The Association assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Association makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2. Summary of significant accounting policies (continued)

2.6 Financial instruments

(a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Association measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Trade and other receivables are measured at the amount of consideration to which the Association expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade and other receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Financial assets at amortised cost

A financial asset is subsequently measured at amortised cost if the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, the financial asset at amortised cost are measured using the effective interest method and is subject to impairment. Gains or losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Association becomes a party to the contractual provisions of the financial instrument. The Association determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

2. Summary of significant accounting policies (continued)

2.6 Financial instruments (continued)

(b) Financial liabilities (continued)

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

2.7 Impairment of financial assets

The Association recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Association expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Association applies a simplified approach in calculating ECLs. Therefore, the Association does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Association has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Association considers a financial asset in default when internal or external information indicates that the Association is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Association. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.8 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, cash at bank and short-term deposits and are subject to an insignificant risk of changes in value.

2. Summary of significant accounting policies (continued)

2.9 Provisions

Provisions are recognised when the Association has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.10 Revenue recognition

Revenue is measured based on the consideration to which the Association expects to be entitled in exchange for transferring promised goods or services to a member, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Association satisfies a performance obligation by transferring a promised good or service to the member, which is when the member obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(i) Subscription fee

The Association generates income from collecting members' subscriptions. These payments allow the members to continue enjoy the benefits as a member of the Association. Payment of subscription fees is made by members once the invoice issued.

(ii) Rental income

The Association generates rental income from court booking fee. Rental income is recognised once the receipts issued to the members.

(iii) Government grant

Government grants are recognised at fair value when there is reasonable assurance that the conditions attaching to them will be complied with and that the grants will be received. Grants in recognition of specific expenses are recognised in profit or loss on a systematic basis the periods necessary to match them with the related costs that they are intended to compensate.

(iv) Donations and sponsorships

Income from donations and sponsorships are recognised at point in time when the Association received donations and sponsorships from members.

(v) Course registration fee

The Association generates income from collecting course registration fees. These payments allow the members to enjoy the benefits from training course. Revenue is recognised at point in time once the receipts issued to members.

2. Summary of significant accounting policies (continued)

2.11 Gift in kind

A gift in kind (if any) is included in the statement of financial activities based on an estimate of the fair value at the date of the receipt of the gift of the non-monetary asset or the grant of a right to the monetary asset. The gift is recognised if the amount of the gift can be measured reliably and there is no uncertainty that it will be received. No value is ascribed to volunteer services.

2.12 Employee benefits

Defined contribution plans

The Association makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

2.13 Leases

The Association assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As lessee

The Association applies a single recognition and measurement approach for all leases, except for leases of low-value assets.

Leases of low-value assets

The Association applies the lease of low-value assets recognition exemption to lease of office equipment that is considered to be low value. Lease payments on lease of low value asset is recognised as expense on a straight-line basis over the lease term.

2.14 Taxes

The Association is a tax-exempted institution under Section 13(1)(zm) of the Income Tax Act, Chapter 134.

2.15 Conflict of interest policy

Management Committee (the "MC") members are expected to avoid actual and perceived conflicts of interest. Where MC members have personal interest in business transactions or contracts that the Association may enter into, or have vested interest in other organisations that the Association have dealings with or is considering to enter into joint ventures with, they are expected to declare such interests to the MC as soon as possible and abstain from discussion and decision-making on the matter. Where such conflicts exist, the MC will evaluate whether any potential conflicts of interest will affect the continuing independence of MC members and whether it is appropriate for the MC member to continue to remain on the MC.

2.16 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes if any by action of the committee members. Externally restricted funds may only be utilised in accordance with the purpose established by the source of such funds and are in contrast with the unrestricted funds over which the committee members retain full control of use in achieving any of its institutional purposes.

3. Significant accounting judgments and estimates

The preparation of the Association's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of income, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgments made in applying accounting policies

The management committee members are of the opinion that there are no significant judgments made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Key sources of estimation of uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Association based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Association. Such changes are reflected in the assumptions when they occur.

Useful lives of property, plant and equipment

The useful life of an item of property, plant and equipment is estimated at the time the asset is acquired and is based on historical experience with similar assets and takes into account anticipated technological or other changes. If changes occur more rapidly than anticipated or the asset experiences unexpected level of wear and tear, the useful life will be adjusted accordingly. The carrying amount of the Association's property, plant and equipment as at 31 March 2020 was S\$41,830 (2019: S\$117,344).

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4. Property, plant and equipment

	Computers S\$	Equipment S\$	Sport equipment S\$	Furniture and fittings S\$	Renovation S\$	Leasehold improvements S\$	Total S\$
Cost							
At 1 April 2018	40,433	357,616	-	209,213	146,314	1,000,000	1,753,576
Additions	-	-	-	-	-	-	-
At 31 March 2019	40,433	357,616	-	209,213	146,314	1,000,000	1,753,576
Additions	168	-	7,280	285	-	-	7,733
Disposal	(28,523)	(15,026)	-	(52,568)	-	-	(96,117)
Reclassification	-	(231,053)	231,053	-	-	-	-
At 31 March 2020	12,078	111,537	238,333	156,930	146,314	1,000,000	1,665,192
Accumulated Depreciation							
At 1 April 2018	40,433	307,205	-	204,825	146,314	856,384	1,555,161
Depreciation for the year	-	16,142	-	1,099	-	63,830	81,071
At 31 March 2019	40,433	323,347	-	205,924	146,314	920,214	1,636,232
Depreciation for the year	42	4,661	11,411	198	-	63,830	80,142
Disposal	(28,523)	(15,026)	-	(49,463)	-	-	(93,012)
Reclassification	-	(202,303)	202,303	-	-	-	-
At 31 March 2020	11,952	110,679	213,714	156,659	146,314	984,044	1,623,362
Net Book Value							
At 31 March 2019	-	34,269	-	3,289	-	79,786	117,344
At 31 March 2020	126	858	24,619	271	-	15,956	41,830

The leasehold improvements consist of S\$1,000,000 paid by Sport Singapore ("Sport SG"), formerly known as Singapore Sports Council ("SSC") for the construction and improvement of the sports hall at Geylang East Swimming Complex. The amortisation of building fund during the year amounted to S\$63,830 (2019: S\$63,830) (Note 8).

5. Trade and other receivables

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Trade receivables - third parties	40,865	42,075
Less: Allowance for expected credit losses	<u>(5,845)</u>	<u>(5,845)</u>
	35,020	36,230
Deposits	47,687	47,687
Grant receivable	24,396	-
	<u>107,103</u>	<u>83,917</u>

Trade receivables are non-interest bearing and are generally mutually agreed terms.

There is no other class of financial assets that is past due and/or impaired except for trade receivables.

Trade and other receivables are denominated in Singapore Dollar.

The movement in allowance for expected credit losses of trade receivables computed based on lifetime ECL was as follows:

	<u>2020</u>	<u>2019</u>
	S\$	S\$
At 1 April	5,845	6,145
Written off	-	(300)
At 31 March	<u>5,845</u>	<u>5,845</u>

6. Fixed deposit

Fixed deposit has maturity of 12 months (2019: 12 months) and earn interest at 0.25% (2019: 0.25%) per annum.

Fixed deposit is denominated in Singapore Dollar.

7. Cash and cash equivalents

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Cash at bank	430,427	1,428,650
Cash in hand	5,000	-
Short-term deposits	<u>1,773,331</u>	<u>584,865</u>
	<u>2,208,758</u>	<u>2,013,515</u>

Short-term deposits are made for varying periods of 1 month to 3 months (2019: 1 month to 3 months) depending on the immediate cash requirements of the Association and earn interests at 0.05%-1.50% (2019: 0.05%-0.10%) per annum as at reporting date.

Cash and cash equivalents are denominated in Singapore Dollar.

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8. Building fund

The fund was set up for the development of the Association's property.

	<u>2020</u>	<u>2019</u>
	S\$	S\$
At beginning of year	339,361	403,191
Amortisation during the year (Note 12)	<u>(63,830)</u>	<u>(63,830)</u>
At end of year	<u>275,531</u>	<u>339,361</u>

9. Referee fund

The referee fund is administered by Technical Committee for referee activities.

10. Other payables

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Accrued expenses	9,400	23,743
Other payables	46,322	42,414
Amount due to Sport SG	<u>115,901</u>	<u>184,763</u>
	<u>171,623</u>	<u>250,920</u>

Other payables are denominated in Singapore Dollar.

11. Income

Disaggregation of income

Timing of transfer of good or service	At a point	Over time	Total
	in time		
	S\$	S\$	S\$
2020			
Administration fee	2,580	-	2,580
Membership subscription	-	11,400	11,400
Rental of court	117,685	-	117,685
Grant from SportSG	1,126,194	-	1,126,194
Sponsorship received	150,878	-	150,878
Tournaments and events income	132,299	-	132,299
	<u>1,529,636</u>	<u>11,400</u>	<u>1,541,036</u>
2019			
Administration fee	2,415	-	2,415
Membership subscription	-	17,800	17,800
Rental of court	78,432	-	78,432
Grant from SportSG	1,276,775	-	1,276,775
Sponsorship received	142,464	-	142,464
Tournaments and events income	163,739	-	163,739
	<u>1,663,825</u>	<u>17,800</u>	<u>1,681,625</u>

During the financial year, the Association received sponsorship in cash amounting to S\$42,500 (2019: S\$22,100) and in-kind sponsorship amounting to S\$108,378 (2019: S\$120,364).

Grant from SportSG consists of:

	2020	2019
	S\$	S\$
Annual grant	666,300	844,320
Facilities	483,440	564,246
Overseas training and competition	24,655	24,455
Grant from Singapore Sports Council	26,000	1,300
SpexTag Grant	9,690	6,090
Refund prior year SpexTag unutilised fund	(6,300)	(2,783)
Refund of unutilised annual grant	(77,591)	(160,853)
	<u>1,126,194</u>	<u>1,276,775</u>

12. Other income

	2020	2019
	S\$	S\$
Donation received	400	210
Fixed deposit interest	4,817	655
Job support scheme	24,396	-
Amortisation of building fund	63,830	63,830
	<u>93,443</u>	<u>64,695</u>

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13. Employee benefits expense

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Salaries, bonuses and other related costs	288,831	305,956
Central Provident Fund	40,426	39,369
Others	829	2,139
	<u>330,086</u>	<u>347,464</u>

Details of key executives of the Association for financial year ended 31 March 2020 and 2019 are set out below:

	<u>Number of key executives</u>	
	<u>2020</u>	<u>2019</u>
Less than S\$100,000	6	5
Less than S\$150,000	-	1

14. Other operating expenses

The following items have been included in arriving at other operating expenses:

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Referee fees	84,148	84,511
Rental of SSC facilities	483,440	564,246
Coach fee and allowance	27,140	61,930
Sponsorship in kind	108,378	120,364
Player allowance	14,725	21,515
Transportation allowance	11,929	10,030
Utilities	17,599	24,668
Repair and maintenance	61,718	63,856
Lease of copier machine	3,531	3,237

15. Taxation

The Association is an approved charity under the Charities Act, Chapter 37. No provision for taxation has been made in the financial statements as the Association is exempt from income tax in accordance with the provisions of the Income Tax Act, Chapter 134.

16. Significant related party transactions

Compensation of management committee members

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Koh Koon Teck	<u>4,950</u>	<u>3,150</u>

16. Significant related party transactions (continued)

Compensation of key executives

There is no other compensation of key executives in the Association other than those disclosed in Note 13.

17. Tax exempt donations

The Association enjoys a concessionary tax treatment whereby qualifying donors are granted tax deduction for the donations made to the funds of the Association. The quantum of the tax deduction for each calendar year may vary as announced in the Singapore Budget. The Institutions of a Public Character status granted to the Association for donations is for the period from 8 April 2017 to 7 April 2020 under the Sports Singapore.

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Tax-exempt donations collected	<u>400</u>	<u>210</u>

18. Fund-raising activities

There were no fund-raising events held during the year.

19. Leases

Association as a lessee

The Association has leases of office equipment with low value. The Association applies the "lease of low-value asset" recognition exemptions for this lease. Expenses relating to lease of low-value asset is disclosed in Note 14.

20. Financial risk management

The Association's activities expose it to a variety of financial risks from its operation. The key financial risks include credit risk and liquidity risk.

The Management Committee Members review and agree policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Association's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Association's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Association's exposure to these financial risks or the manner in which it manages and measures the risks.

Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Association. The Association's exposure to credit risk arises primarily from trade and other receivables. For other financial assets, the Association minimises credit risk by dealing exclusively with high credit rating counterparties.

20. Financial risk management (continued)

Credit risk (continued)

The Association has adopted a policy of only dealing with creditworthy counterparties. The Association performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral.

The Association considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Association has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 90 days or there is significant difficulty of the counterparty.

To minimise credit risk, the Association has developed and maintained the Association's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is supplied by publicly available financial information and the Association's own trading records to rate its major customers and other debtors. The Association considers available reasonable and supportive forward-looking information which includes the following indicators:

- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the debtor's ability to meet its obligations
- Actual or expected significant changes in the operating results of the debtor
- Significant increases in credit risk on other financial instruments of the same debtor
- Significant changes in the expected performance and behaviour of the debtor, including changes in the payment status of debtors in the group and changes in the operating results of the debtor.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making contractual payment.

The Association determined that its financial assets are credit-impaired when:

- There is significant difficulty of the debtor
- A breach of contract, such as a default or past due event
- It is becoming probable that the debtor will enter bankruptcy or other financial reorganisation
- There is a disappearance of an active market for that financial asset because of financial difficulty

The Association categorises a receivable for potential write-off when a debtor fails to make contractual payments more than 30 days past due. Financial assets are written off when there is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.

20. Financial risk management (continued)

Credit risk (continued)

The Association's current credit risk grading framework comprises the following categories:

Category	Definition of category	Basis for recognising expected credit loss (ECL)
I	Counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
II	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL – not credit-impaired
III	Amount is >60 days past due or there is evidence indicating the asset is credit-impaired (in default).	Lifetime ECL – credit-impaired
IV	There is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.	Amount is written off

Trade receivables

As at 31 March 2020, the Association recorded trade receivables of S\$35,020 (2019: S\$36,230). The Association assessed the impairment loss allowance of these amounts on a 12-month ECL basis consequent to their assessment and conclusion that these receivables are of low credit risk. Using 12-month ECL, the Association determined that the ECL is insignificant.

Liquidity risk

Liquidity risk refers to the risk that the Association will encounter difficulties in meeting its short-term obligations due to shortage of funds. The Association's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. It is managed by matching the payment and receipt cycles. The Association's objective is to maintain a balance between operational cash requirements and cash in hand. The Association's operations are financed mainly through annual grant from Sport SG and court rental income. The management committee members are satisfied that funds are available to finance the operations of the Association.

20. Financial risk management (continued)

Liquidity risk (continued)

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Association's financial assets and liabilities at the reporting date based on contractual undiscounted repayment obligations.

	Carrying amount S\$	Contractual cash flows S\$	One year or less S\$
31 March 2020			
Financial assets:			
Trade and other receivables	107,103	107,103	107,103
Fixed deposit	102,578	102,833	102,833
Cash and cash equivalents	2,208,758	2,208,758	2,208,758
Total undiscounted financial assets	2,418,439	2,418,694	2,418,694
Financial liabilities:			
Other payables	171,623	171,623	171,623
Total undiscounted financial liabilities	171,623	171,623	171,623
Total net undiscounted financial assets	2,246,816	2,247,071	2,247,071
31 March 2019			
Financial assets:			
Trade and other receivables	83,917	83,917	83,917
Fixed deposit	102,228	102,483	102,483
Cash and cash equivalents	2,013,515	2,013,515	2,013,515
Total undiscounted financial assets	2,199,660	2,199,915	2,199,915
Financial liabilities:			
Other payables	250,920	250,920	250,920
Total undiscounted financial liabilities	250,920	250,920	250,920
Total net undiscounted financial assets	1,948,740	1,948,995	1,948,995

21. Reserve policy

The Association's reserve position:

	2020 S\$	2019 S\$
Unrestricted Funds (Reserves)	2,002,206	1,720,814
Restricted/Designated Funds:		
- Building Fund	275,531	339,361
- Referee Fund	10,909	10,909
Total Funds	2,288,646	2,071,084
Annual operating expenditure	1,353,087	1,520,495
Ratio of reserves to annual operating expenditure	1.48	1.13

21. Reserve policy (continued)

The reserves that the Association have set aside provide financial stability and the means for the development of the principal activities. The Association intends to maintain the fund at a level which is at least equivalent to 3 months of operating expenses of approximately S\$250,000. The funds are meant to provide a cushion to ease the operational cash flow requirements while pending funding from SSC.

The Management Committee reviews annually the amount of funds that are required to ensure that they are adequate to fulfil the Association's continuing obligations.

The Association is not subject to externally imposed capital requirements.

The building fund was set up for the Association's leasehold improvements. This is amortised according to the useful life of leasehold improvements. During the year, the amortisation of the building fund amounted to S\$63,830 (2019: S\$63,830) (Note 8).

22. Fair values

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction.

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

Cash and cash equivalents, fixed deposit, other receivables and other payables

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Trade receivables

The carrying amounts of these receivables approximate their fair values as they are subject to normal trade credit terms.

23. Financial instruments by category

At the reporting date, the aggregate carrying amounts of financial assets and financial liabilities at amortised cost were as follows:

	<u>2020</u>	<u>2019</u>
	S\$	S\$
Financial assets measured at amortised cost		
Trade and other receivables (Note 5)	107,103	83,917
Fixed deposit (Note 6)	102,578	102,228
Cash and cash equivalents (Note 7)	2,208,758	2,013,515
Total financial assets measured at amortised cost	<u>2,418,439</u>	<u>2,199,660</u>
Financial liabilities measured at amortised cost		
Other payables (Note 10)	171,623	250,920
Total financial liabilities measured at amortised cost	<u>171,623</u>	<u>250,920</u>

24. Fund management

The Association's objective when managing the funds is to ensure that the funds are utilised in accordance with the purpose of the funds. No changes were made in the objective during the financial year ended 31 March 2020 and 31 March 2019.

25. Subsequent event

As disclosed in the President's Message included in our Annual Report, the Association expects a slowdown in our activities resulting from the impact of the COVID-19 outbreak as we are not yet allowed to rent out our sports facilities nor organize large-scale domestic and international sports activities and tournaments whereby safe-distancing will be difficult to manage. Our Association will continue to closely monitor the impact of the outbreak and follow all guidelines prescribed by the authorities. As the situation is still evolving, the full financial effects of the outbreak for the financial year 31 March 2020 is unable to be estimated at the date of authorisation of these financial statements.

26. Authorisation of financial statements for issue

The financial statements for the financial year ended 31 March 2020 were authorised for issue by the Management Committee on the date of the Statement by the Management Committee.